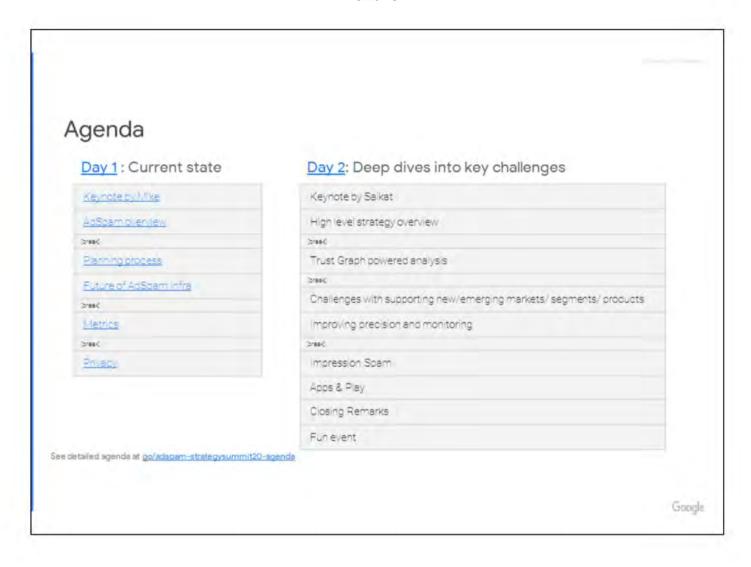
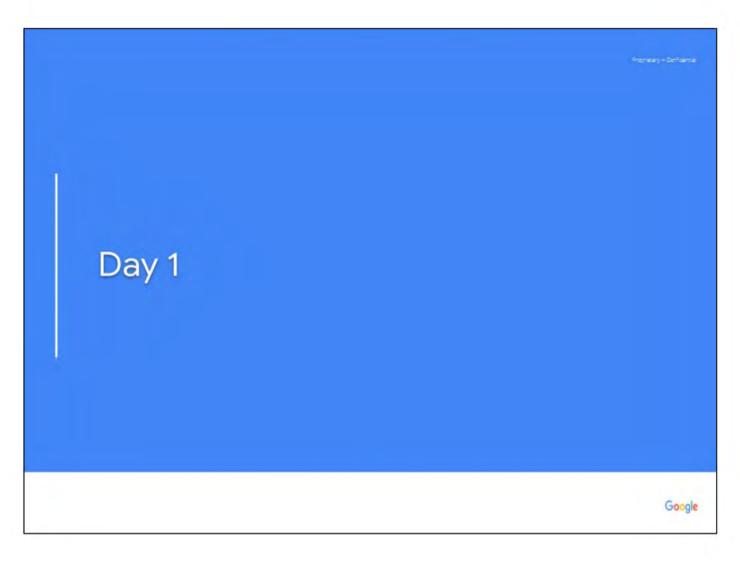


Host: subir



Amit

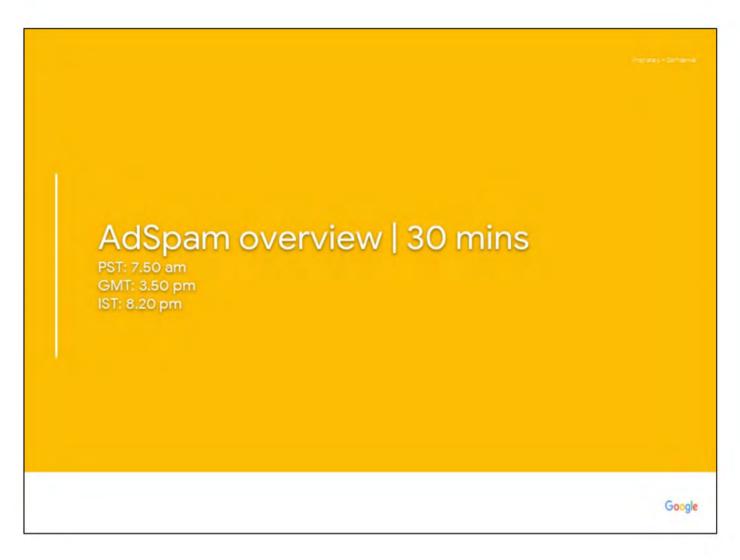


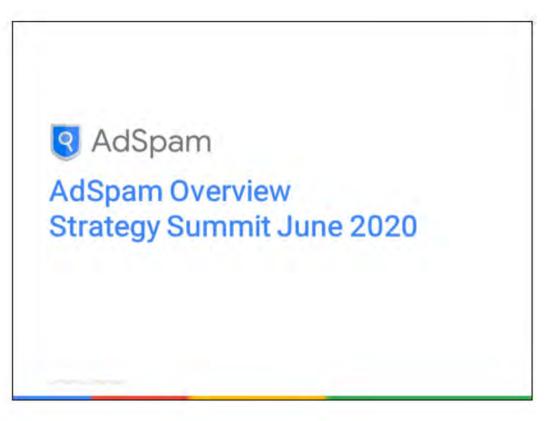




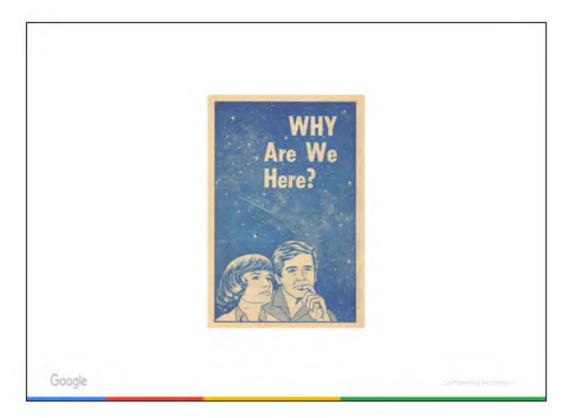
Logistics Reminder Please stick to allocated time, Reminders issued when 5 mins left Follow presenter's guidance: asking questions during or after the presentation Any required follow ups/additional questions past time - enter them directly to the notes doc Note takers - keep Als and follow up discussion in go/adspamstrategysummit20-notes

Misha - 40 sec

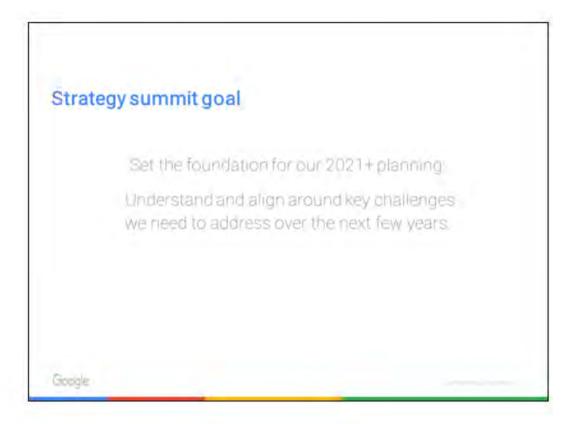




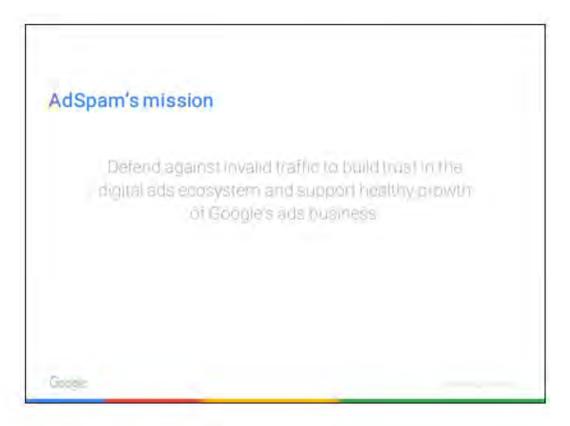
Speaker: Subir



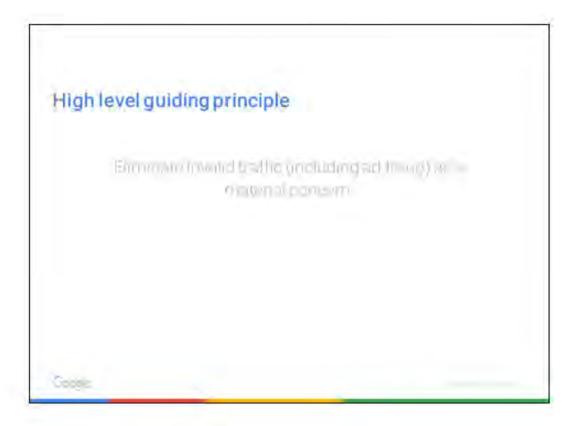
Mission can help answer the big questions...



Alignment on and understanding of key challenges to prepare for 2021 planning (prepare for writing strategy docs for the APaS summit.



The words may be different between how T&S states the mission and how eng states it, but they are both are closely aligned on defending our ads ecosystem against IVT. Puneet explain that T&S' mission closely aligned.

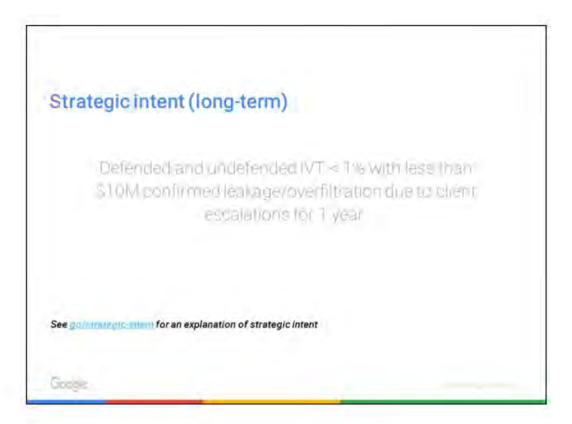


Invalid traffic should not be material enough to impact or affect where or how an advertiser allocates budget.

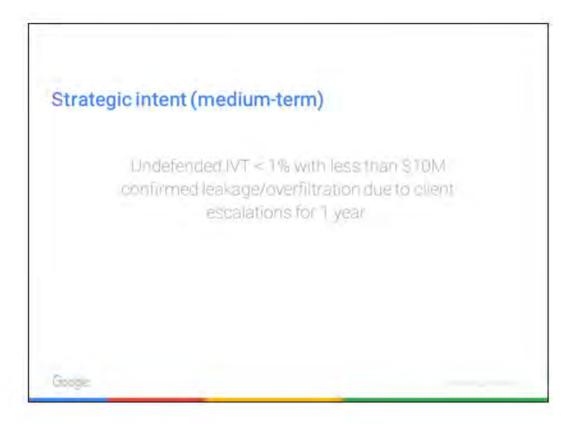
Online advertising ought to get to the same point as some other "mature" areas - for example credit card: As long as you take basic precautions, few credit card holders have material concerns about credit card fraud. Our dream is a future world where advertisers that take basic precautions (e.g., not buy "too cheap to be true" inventory from questionable sources that are not accredited) will not have to worry about invalid traffic and ad fraud in any material way.

Note: As with most other security/fraud areas, we'll "never be completely done". After achieving the "end state" we expect to continue to invest in invalid traffic defenses to maintain that "end state".

Overall guiding principles are available in docs (provide references[1][2])

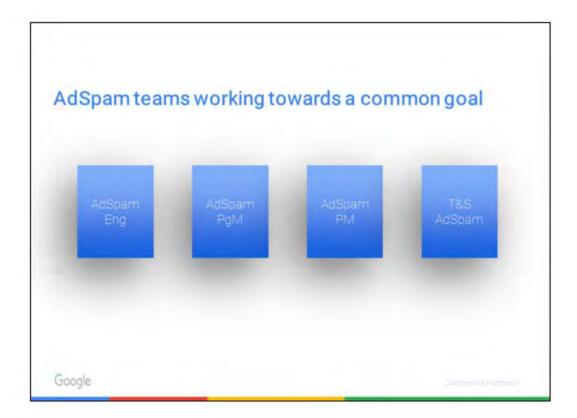


This is a bit of a moonshot. Reminder that SI needs to be specific - know when you reach it. Note that this includes defended (aka caught), undefended (aka uncaught), and unknown (see go/adspam-framework for definitions) non-policy invalid traffic; however, since we cannot measure/quantify the unknown category we'll only use defended and undefended as the goal.



Mention that we'll do the "work breakdown structure" like for SI - define the next level down and each sub-team will also define their respective SIs.

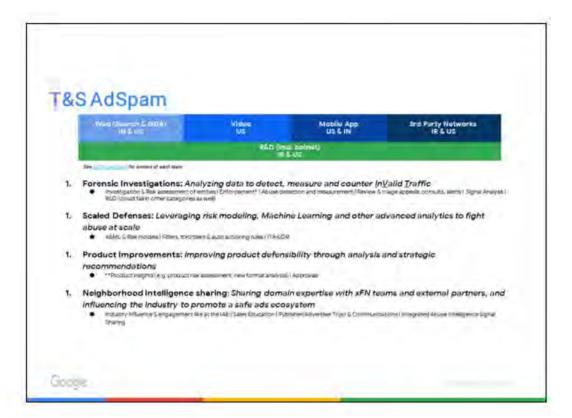




Speaker: Subir



Speaker: Subir



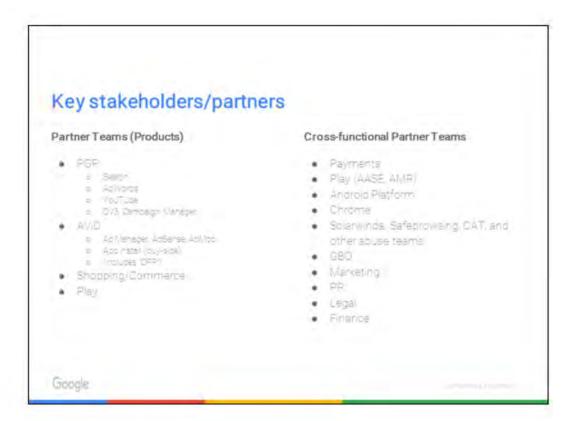
Speaker:Puneet

T&S also organizes itself in verticals & horizontals - 4V & 1H. As you can see, there's many similarities how Eng organizes it. Also have project based WGs like Impression spam and a few others.

What T&S does - categories of work...departure from how we used to call Ops and now this new language.

*Enforcement can include: credits | claw back | termination | zombie | suspension | throttle | warning | reinstate | payment hold | sweeps | blacklist maintenance | contract renewals | workflows / comms | Inbound leads: Appeals | Consults | ML | Governator | Throttling | research | SafetyNet | Escalations | alerts | Smart Leads).

** Product insights can include: product risk assessment, product roadmap, product strategy, new format analysis, tools, cases, contract review, pub comm Add'I details on each category available here.



AdSpam's A&C annual goals recap (1/2)

Bulld trust in Google's advertising metrics by reducing invalid traffic to advertisers, users and publishers

- [Build Defenses] Reduce AdMob SIVT UDR to below 2% (baseline: ~5.4%) while reducing ad fraud on Google Play by \$100M ARR. Projected EOY score: 1.00.
- [Network Health] Improve network health by reducing cost-weighted Account Badness Rate (ABR) on AdSense and AdMob by 50% (currently 11% on AdSense and 6.1% % on AdMob). Projected EOY score: 0.70 min.
- [Impression Defenses] Improve impression defenses to reach parity with click defenses for AdMob, AdSense, AdManager, and YouTube (impression based spend and payments account for about \$x8 ARR).
 Projected EOY score: 0.70
- [Botnets]Proactively detect > 50% of revenue of botnets (incl. "traditional" mobile botnets) that reach "breakout" size
 in 2020, and reduce average breakout-to-lead latency by 50% to below 90 days. Projected EOY score: 0,70
- [Privacy] Launch Issuing TrustTokens and have an approved plan for preserving IVT defensibility without dependencies on 3rd party cookies. Projected EOY score: 0.45

Google

https://docs.google.com/document/d/1vbl8Vb26gVgeubYqJNWqt41kuTcpODVxWglAfc0ansE/edit#

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AdSpam's A&C annual goals recap (2/2)

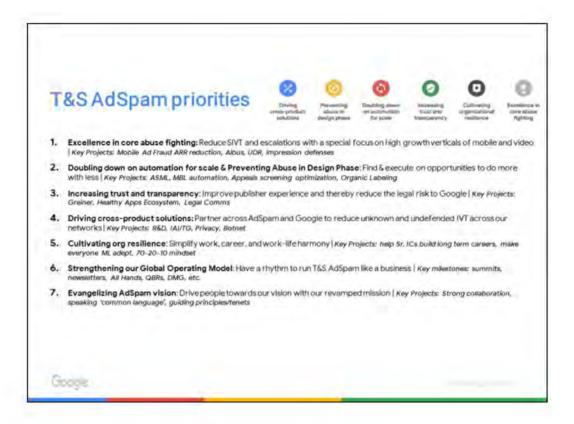
(cont.)

- [Metrics] Land continuous monitoring dashboards for Undefended IVT Rate (UDR) for core ads product areas:
 AdSense, AdX, AdMob, DV360, and [STRETCH] Search, YouTube, and GVP. Projected EOY score: 1.00
- [Efficiency] Turndown Blitzen and Y deprecated systems to return 480K GCUs, improve initial leads-to-defense time by 50% (to 3 months) and reduce SWE effort on model validation by 50%. Projected EOY score: 0.75
- [Signals] Land Adshield 2.0, the next generation of in-app IVT signal collection libraries, and turn down legacy Adshield 1.0 by EOY. Projected EOY score: 0.70

Block fraud across PAs using Trust Graph

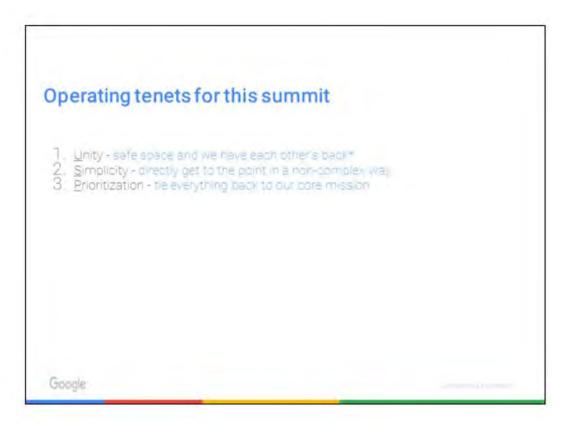
- [Expand coverage] \$200M impact through AdSec & Adspam/Play collaboration. X% fraud reduction for one ARES client (Cloud, Gala, Gmail, or YouTube). Projected EOY score: 0.75
- [GA] Achieve Trust Graph GA With ASML integration and T&S onboarding. Projected EOY score: 0.60

Google



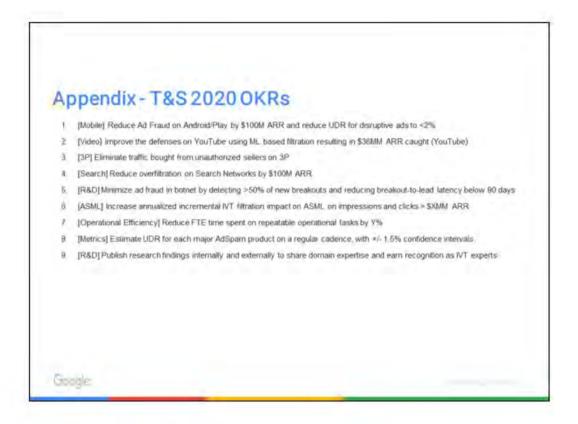
Speaker Puneet - strategy doc link here In T&S, we have 7 priorities and aligned with T&S wide 6 pillars.

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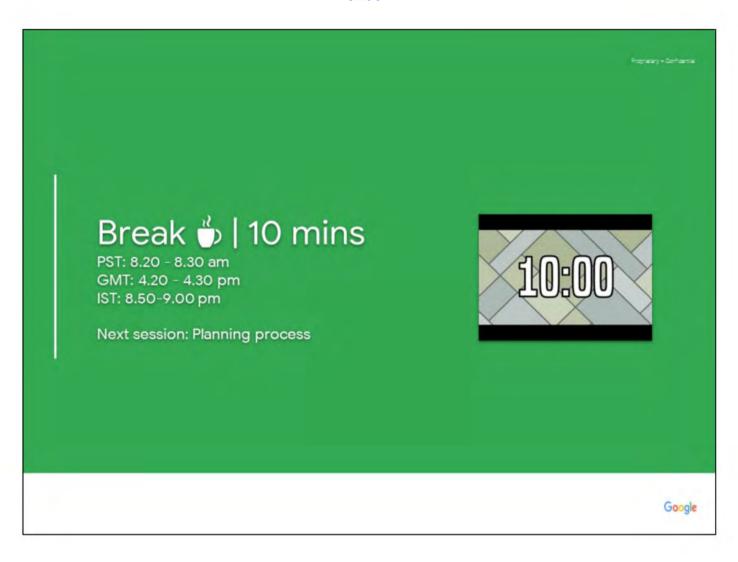
Speaker: Puneet

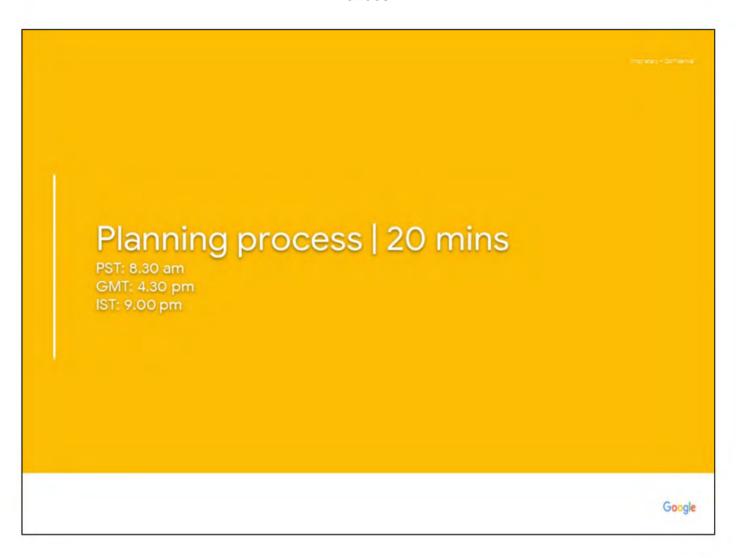
*avoid sensitive ppl issues

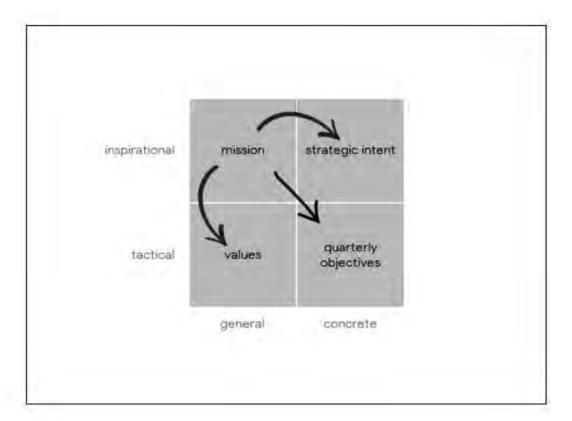


Speaker Puneet

Bonus slide if needed - link to OKRs here quickly skim through the slide as most of it should align with common goals.







Mission is critical for driving other elements that we need to run the business

Strategic Intent

A declaration of an ambition that concretely describes the desired endstate.

"How will we know when we are done?"

See go/strategic-intent for a more detailed explanation of strategic intent.

Which one do you think is better?

"Develop digital readiness for the transformation of the 21st Century to modernize Britain and create a more digitally-literate country."

Or

"To get everyone in the U.K. online by the end of 2012."

- Martha Lane Fox, Appointed as UK's Digital Champion

Example: AdSpam Sales Enablement

100% of our sales (and support) teams are *autonomously* able to communicate our AdSpam efforts with anyone, anywhere, anytime.

Put differently: zero inbound requests to AdSpam Advocacy XFN team for individual help discussing ad fraud with customers.

Planning overview Strategic/annual planning (once a year) Strategy updates Strategic intents (at AdSpam and sub-team leves) (Annual OKRs (A&C level and sub-team leve) Quarterly OKR planning (every quarter) Team OKRs AdSpam A&C level OKRs (small subset of key OKRs)

Strategy updates are directional Strategic intent is more open ended (can span multiple years) Annual OKRs are more specific and time-bound?

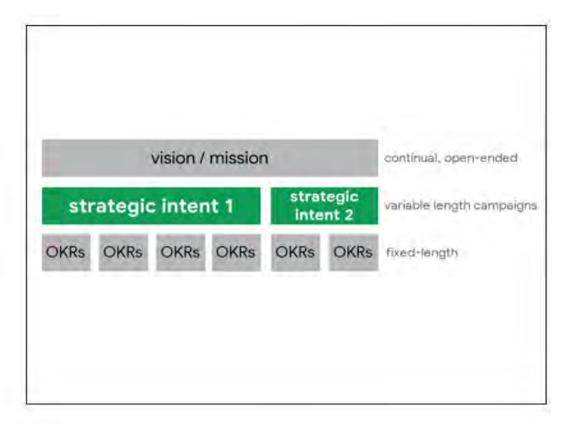
"Half year OKR planning"

Suggested: Partially follow a "half-year planning" approach

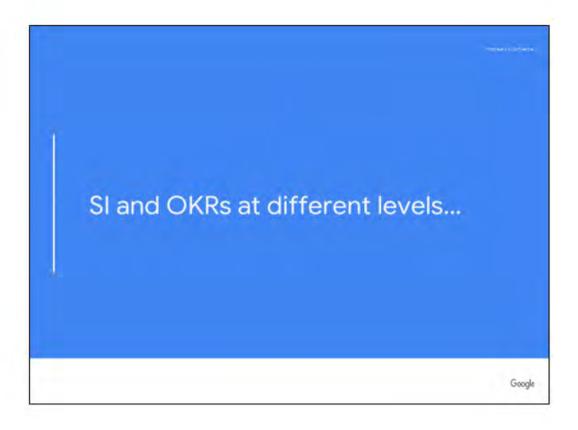
- Half-year (6 months) planning tasks (in Nov/Dec for H1, in June for H2)
 - Gather input from and align with stakeholders
 Review new trends/strategic changes/etc.

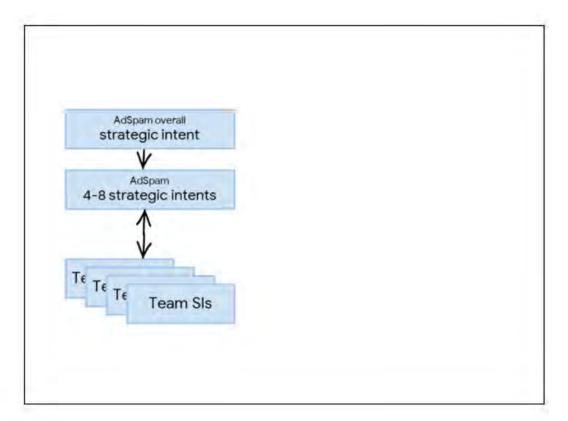
 - Stack-rank projects
- Every quarter planning tasks: "official quarterly OKR planning"
 - Estimate efforts
 - Assign resources
 - Above/below the line decisions
 - Enter into EasyOKR etc.

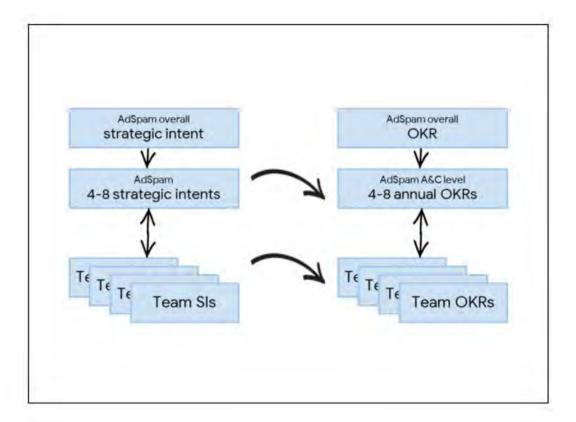
Goal is to reduce the planning overhead in a pragmatic way.



While quarterly OKRs are a great way of planning near-term work, the OKRs approach tends to fall short when it comes to strategic planning and management. Why? → Because OKRs are bound to arbitrary durations of time. As a result, teams, organizations, and PAs may find themselves optimizing for the short-term.



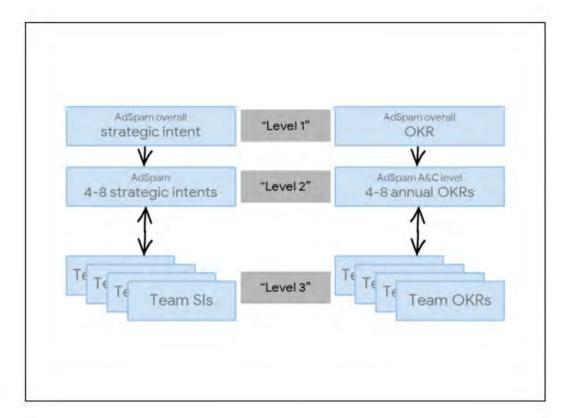




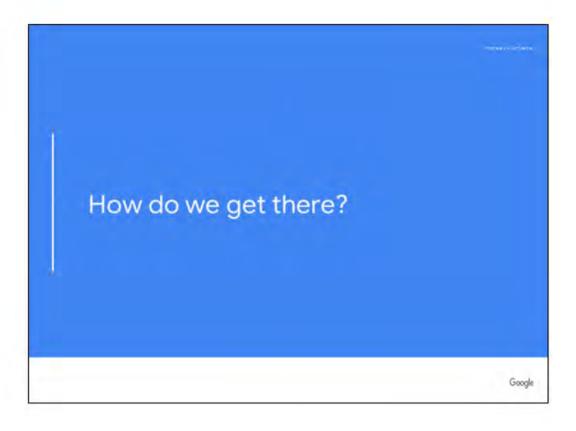
Speaker: Per Strategic intents inform/drive OKRs OKRs lead teams to realize a strategic intent.

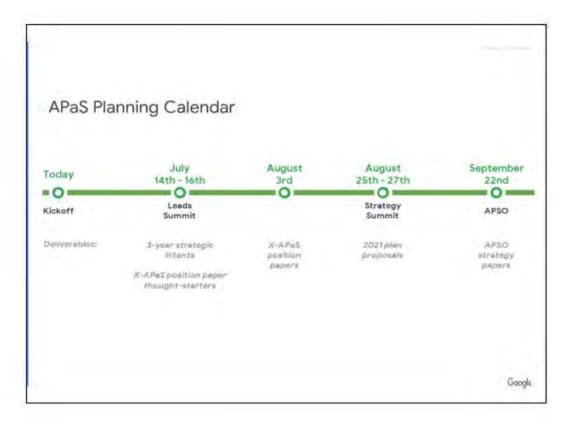
Case 1:23-cv-00108-LMB-JFA Document 1242-2 Filed 08/24/24 Page 37 of 181 PageID# 91079

ld	Date	Text
1	06/23/2020 08:45:48	+bjorke@google.com flagging that the relationship should be called out wrt to the Strategic Intents and how they inform/drive the OKRs. Maybe do so verbally or add some text to the arrows. The key point to drive home is that the OKRs lead teams to realize a strategic intent, and not vice versa.
		arrows. The key point to drive home is that the OKRs lead teams to realize a strategic intent, and not vice versa.



Speaker: Per

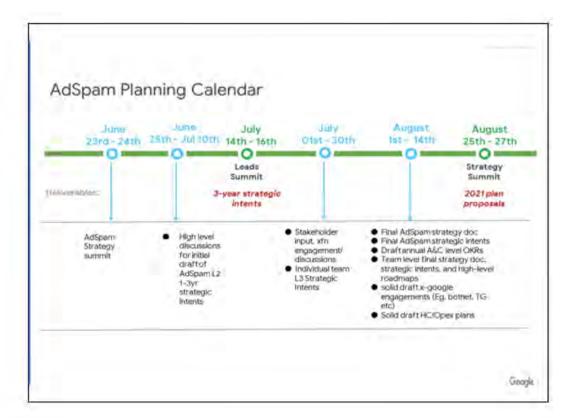




Speaker: Aruna

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ld	Date	Text
2	06/23/2020 14:44:17	+bjorke@google.com Small nit: Let's rephrase as high-level strategic intents instead of 3-year strategic intents.
1	06/23/2020 14:44:17	This is APaS level slide as it is. The guidance is for 3 years
1	06/23/2020 14:44:17	This is APaS level slide as it is. The guidance is for 3 years



Speaker: Aruna

APaS Slides: https://docs.google.com/presentation/d/1N_D989fGKpVq1cuN0UEtFi-EhzgXmyZbxyTLI5kQD4k/edit#slide=id.g5d3751fd3e_3_53

Draft AdSpam strategy doc

July 14:

Solid draft AdSpam strategic intents (4-7 overall SIs; not sub-team specific)

Team: draft strategy doc, strategic intents (2-5 per team), and high-level roadmap June/July: Stakeholder input, xfn engagement/discussions, etc.

Aug 25:

Final AdSpam strategy doc

Final AdSpam strategic intents

Draft annual A&C level OKRs

Team level final strategy doc, strategic intents, and high-level roadmaps

solid draft x-google engagements (Eg. botnet, TG etc)

solid draft HC/Opex plans

Nov/Dec:

Finalize annual A&C level OKRs (5-8 OKRs)

Q1 OKR planning

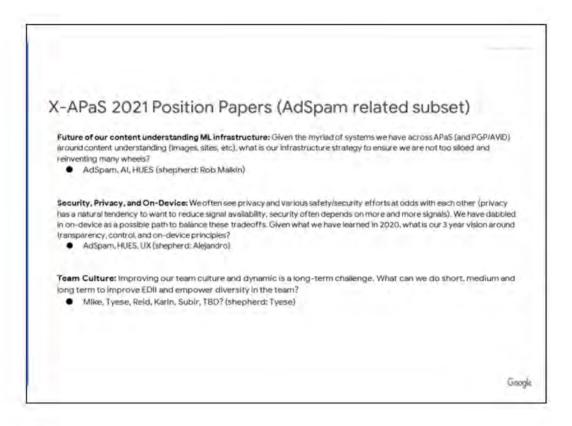
Separately: Q3 OKRs

Leads summit
3-year strategic intents
Full doc for pre-read
1-3 slides to guide presentation
X-APaS position papers
1-3 slides to solicit input
No doc due for 7/14-16

Strategy summit
2021 plan proposals
Full doc (draft OKRs, project prioritization, HC / OpEx ask, X-google engagement plans, etc.)
1-3 slides to guide presentation
Final X-APaS position papers
Full doc for pre-read
1-3 slides to guide presentation
Note: full X-APaS position papers are due 8/3, but will be shared / iterated up to the strategy summit

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ld	Date	Text
3	06/23/2020 09:25:50	+bjorke@google.com same here. Suggest striking 3yr from strategic intents (we don't want to frame as time-bound?)



Speaker: Aruna

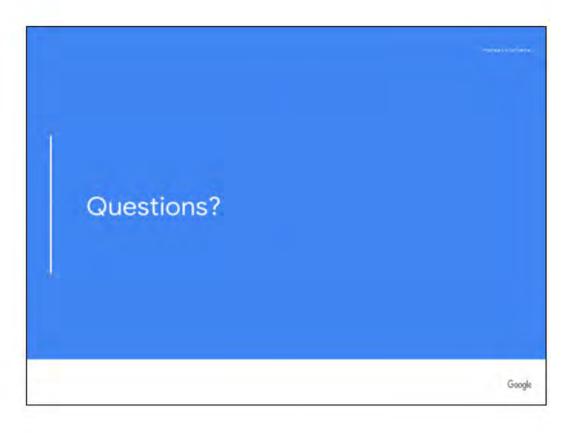
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Case 1:23-cv-00108-LMB-JFA Document 1242-2 Filed 08/24/24 Page 46 of 181 PageID# 91088

ld	Date	Text	
1	06/23/2020 23:49:35	@aruna@google.com What's Alejandro's Idap?	
		Should we be engaging with the on-device x-apas 2021 position paper? _Reassigned to Aruna Kommu_	
2	06/23/2020 23:49:35	aborgia, FYI, Subir mentioned in the summit that he will connect the right group to Al	ejandro.



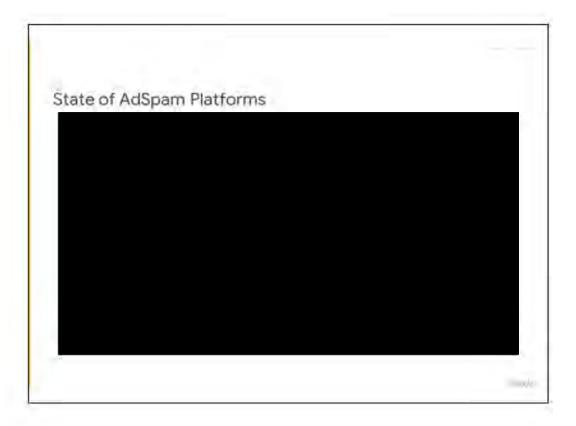
Speaker: Aruna



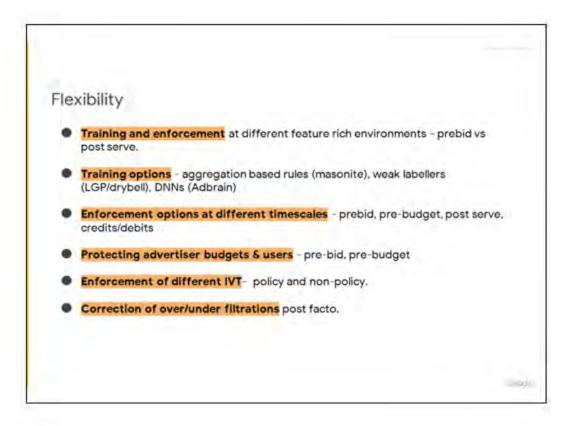


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Famous picture that we use to scare Nooglers in AdSpam. At times this has also helped in convincing senior leadership to do some painful investments. But instead of focusing on the complexity I want to emphasize the strengths.



Biggest strength is flexibility.

Training & enforcement - joined logs vs just the bare QEM or just the bare CEM Enforcement options at different timescales - different options have different impact on the business and our advertisers; These also come with tradeoffs around what you can train with.

Protecting advertiser budgets & users against different kinds of spam

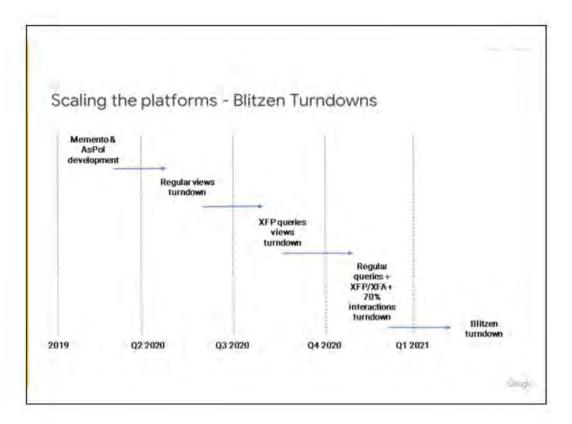
Scaling the platforms - Highlights AsPol (AdSpam Policy) - The new policy rule enforcement system. Memento - The new stateless enforcement system. RTAS on all stacks - CAT2, Click pingback, Call tracking, Viral, Search, DFP, Xbid. ASML enforcement at click ping back and prebid in addition to post-serve. Teacher/Student training/enforcement capabilities in ASML. Richer unsupervised techniques - Representation learning, Active learning, Label propagation, GCN heterogeneous graph processing. Mendel and Rasta Integrations for streamlined experiments.

AsPol - streaming grouping and aggregation

Scaling the platforms - Challenges Many more systems than maintainers - fragmented know-how, monitoring and tooling. High cost of maintenance - leading to escalations. Cost of tech debt and mandates keeps increasing. Difficult to reason about - capabilities, impact, coverage. Inability to invest in solving other issues - signal ingestion, portability etc.

One of the ways in which we are trying to tackle these challenges is by putting more wood behind fewer arrows and limiting our focus on fewer systems - systems that cover all use cases (policy, non-policy, different enforcement options, different training options) which are built on modern sustainable architectures and technology.

To that end we have an A&c level goal to turn down blitzen which happens to be one of the largest and complicated system in our fleet. Back in 2018 we did a CM that stabilized Blitzen but the cracks are again beginning to show.



Challenges:

- Blitzen non-determinism
- Blitzen lack of past spam capabilities
- No portability
- Incre/decre cannot be measured with metrics

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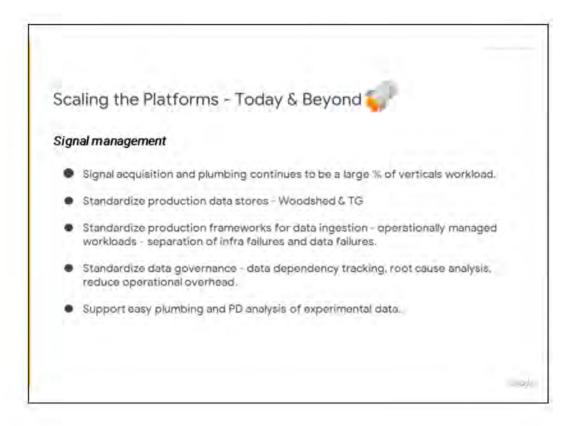
ld	Date	Text	
1	06/23/2020 12:08:41	@jfmatthews@google.com @vram@google.com sgty?	
1	06/23/2020 12:08:41	Q4 seems very crammed given that its a short quarter. XFP/XFA = 7 pip views should get done in Q3).	elines (given that xfp

ng the pla	atforms - Uni	t Turndowns	
Vertical	Unit	Ongoingwork	Unlaunch ETA
Search	Dest	Shadow mode	Q3
	Google	Slim review	Q3
	External YJ	pCC and LGP models in soft launch	Q3
	AFS	LGP models in development	023
GDA	÷	pXY models in development	(23
Mobile		pXY_pTouchDuration	Q3
Video		pXY	- Q3
	TacoTVI	Scoping Not started	03/04

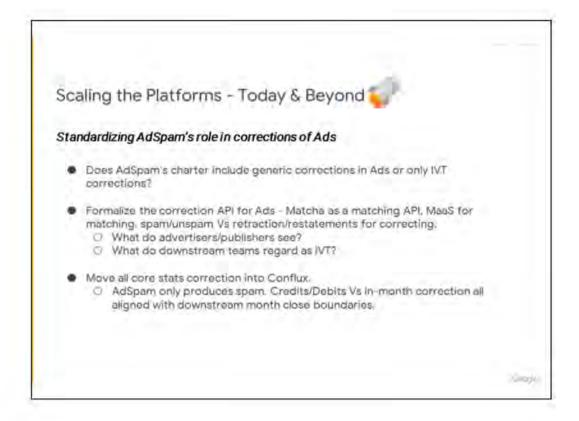
- Largely making good progress; search &gda -- well defended on asml; mobile & video pxy;
- unlaunches are followed by shadow mode experiments for a quarter to study if the existing defenses are helping capture a unique fingerprint of spam.
- Shoutout to verticals and TnS Cross team effort to streamline our defenses and simplify our systems.
- So this is today and how we are walking down the path that we set out in 2018/2019. But whats in store for the future. Beyond stabilizing and simplification we want to invest in areas that can increase AdSpam's impact and improve productivity.

Case 1:23-cv-00108-LMB-JFA Document 1242-2 Filed 08/24/24 Page 58 of 181 PageID# 91100

d	Date	Text
2	06/23/2020 16:47:44	@kendrickb@google.com @ifmatthews@google.com does this look fine. I tried to compile info from the status spreadsheet and Kendrick's doc.
	06/23/2020 16:47:44	For Afs, something like "sprint to develop PCC and LGP models in July" is the current status. Video also has ongoing, required work to launch expanded PCC models.
		Video also has ongoing, required work to launch expanded PCC models.



We want you to be able to not worry about how the data is sourced; you should be responsible for validation of sanity of data and the business logic that makes use of this data but everything else should be automated for you.



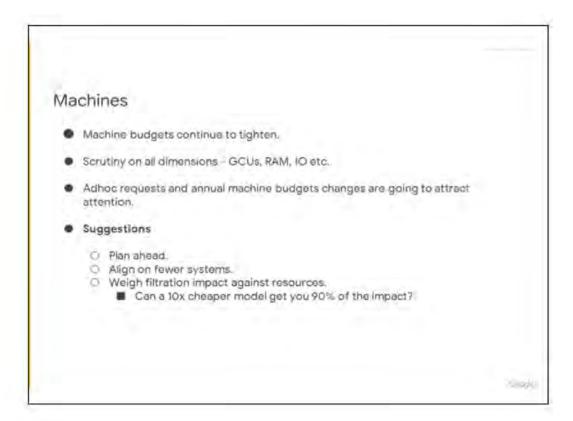
This is a broad area that goes beyond Adspam but it is very relevant for our day to day operations. AdSpam is in the business of identify and enforcing IVT - both policy and non-policy. But there have been several incidents in the past where AdSpam annotations are used for correcting experiments that have gone wrong. There are new use cases emerging where Ads looks at AdSpam as a way to correct stats/advertiser payouts.

There are several reasons for this - we have a popular set of APIs and services for picking the relevant events that need to be corrected and we have the systems to produce the annotations that have the intended impact. But are these the correction annotations?

Beyond standardizing and clarifying our role we also want separation of concerns - AdSpam should not be in the business of monetizating IVT/correctons - not an area where our strengths are and we are not properly setup to handle this charter.

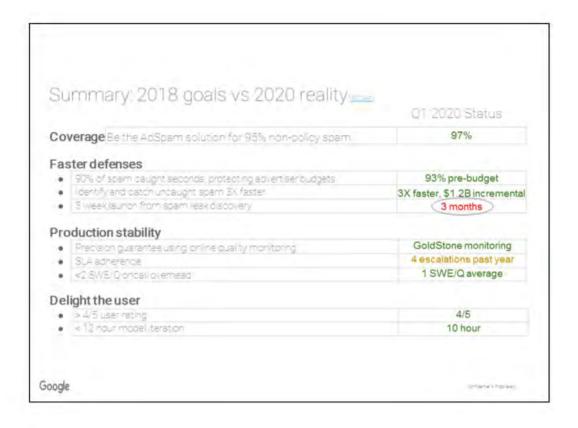


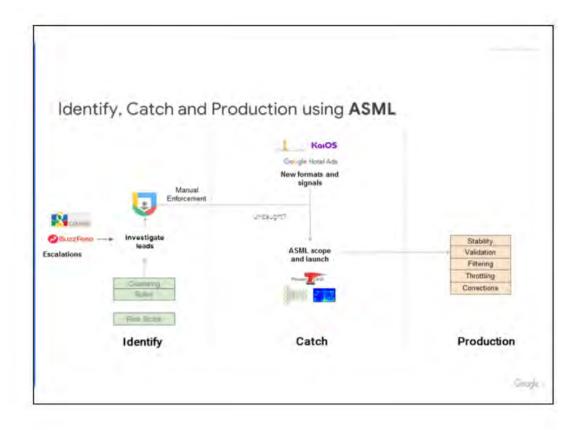


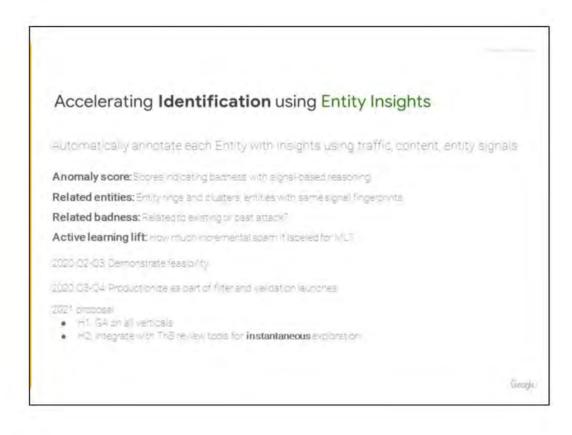


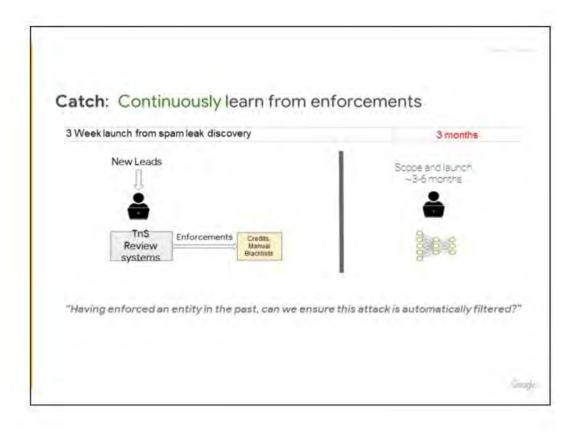
And lastly a word from our sponsors - capital engineering

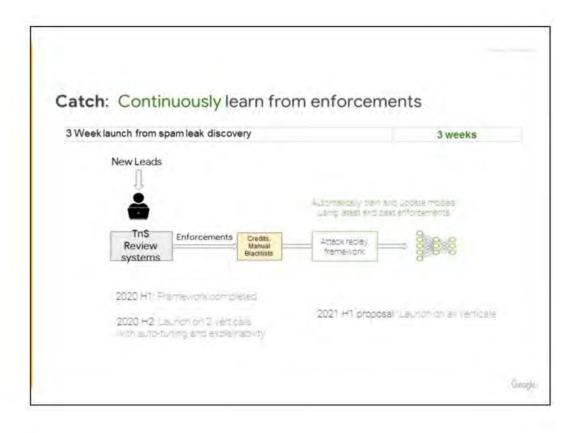
Ex. display doesn't serve the entire corpus of 300+M ads - only 20M at any time.

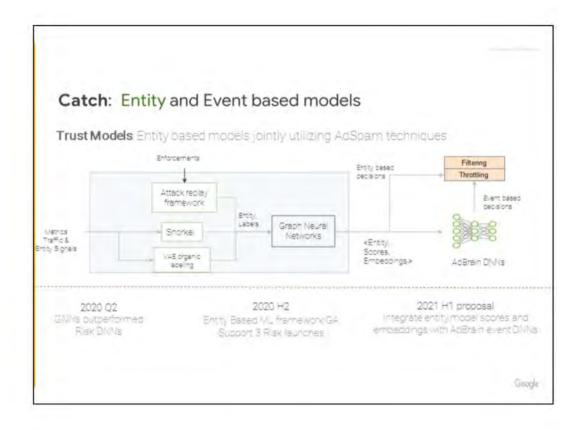


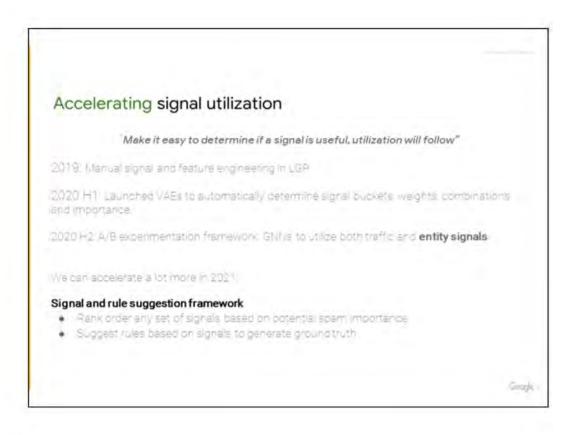


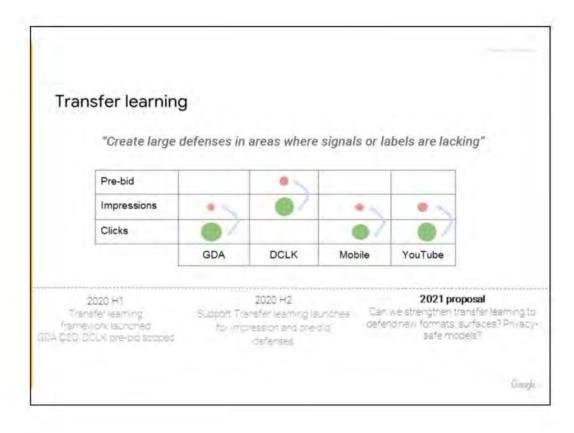












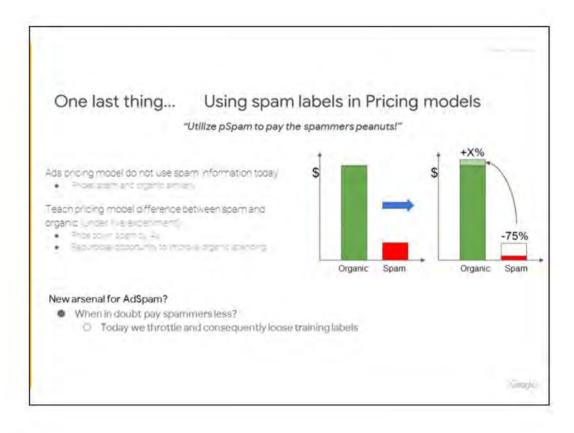


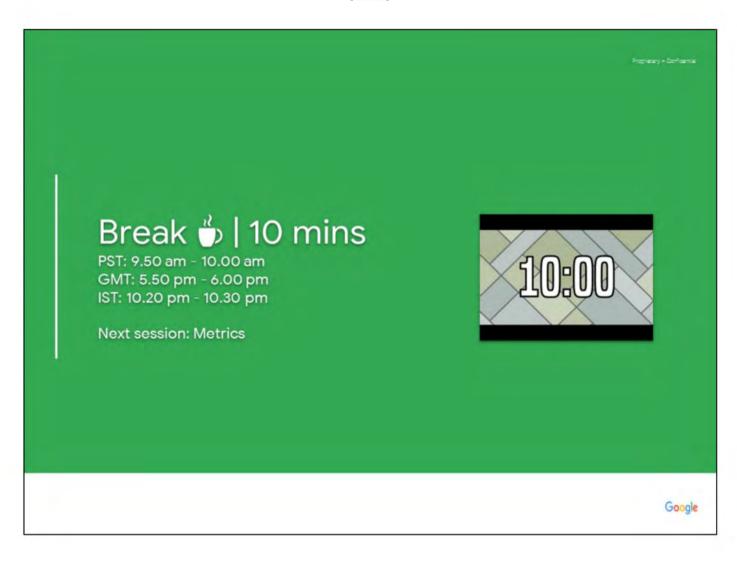


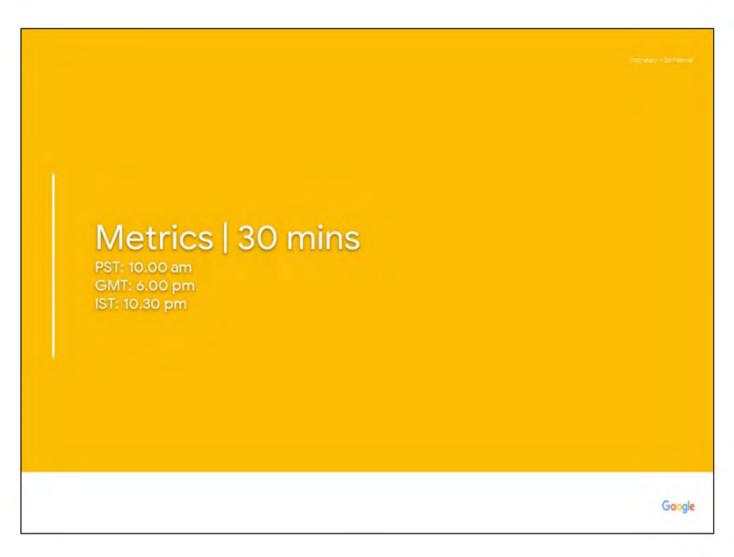
Monitoring Solution						
Gaps	2020H1	2020H2				
GoldStone mointoring limited to ASML	Demonstrate usefulness of GoldStorie monitoring on Seenon and GDA filters	GoldStone to monitorial AdSpam fitration				
Hendful of metrics used in quality monitoring	GoldStone integrated with ASTM Currently uses 90 metrics	Add all possible metrics (~120) integrate Bothets metrics				
No SPRC, Manual blacklists monitoring		Deploy GoldStone and quantity monitoring for placking monitoring				
Quantity monitoring spikes difficult to explain	Proof of concept with Graph Mining attributing slices to quantity spikes	Propusionize and pepiloy diongside quantity monitoring				
New leunones require monitoring configuration changes	Cemonstrate Ensemble Metric is adequate to monitor quality of all Search and GDA fibers	Automatically monitor all models as spon as they not live traffic.				

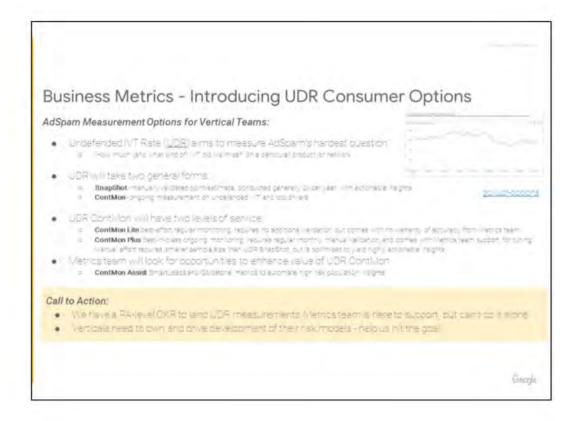
Case 1:23-cv-00108-LMB-JFA Document 1242-2 Filed 08/24/24 Page 75 of 181 PageID# 91117

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1	06/22/2020 18:34:23	+ykzhu@google.com please check if this aligns with our plansAssigned to Yong-Kang Zhu_	









Speaker: Zack

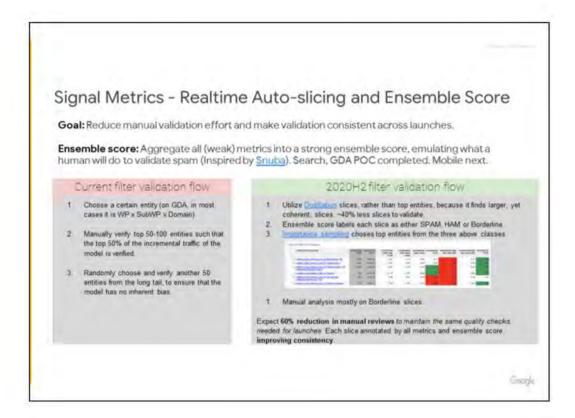
Ads OKR: Land continuous monitoring dashboards for Undefended IVT Rate (UDR) for core ads product areas: AdSense, AdX, AdMob, DV360, and [STRETCH] Search, YouTube, and GVP.

Network	0120	0270	- UDR S	0420	H12021				
	31,71	72.77	30.17	7.00	H1 2021	ApMod and AFC 2020 UDR ShapShots obmolete (woothoo))			
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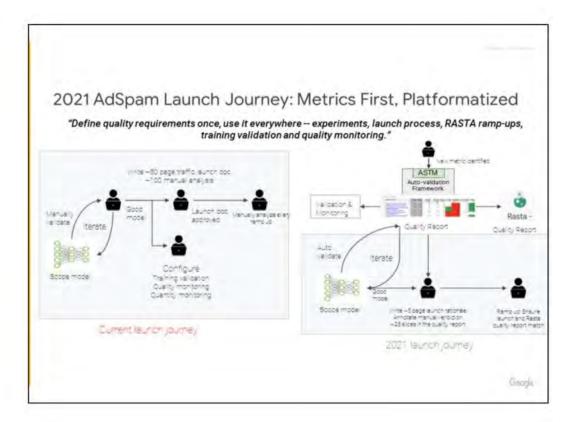
Speaker: Andrew



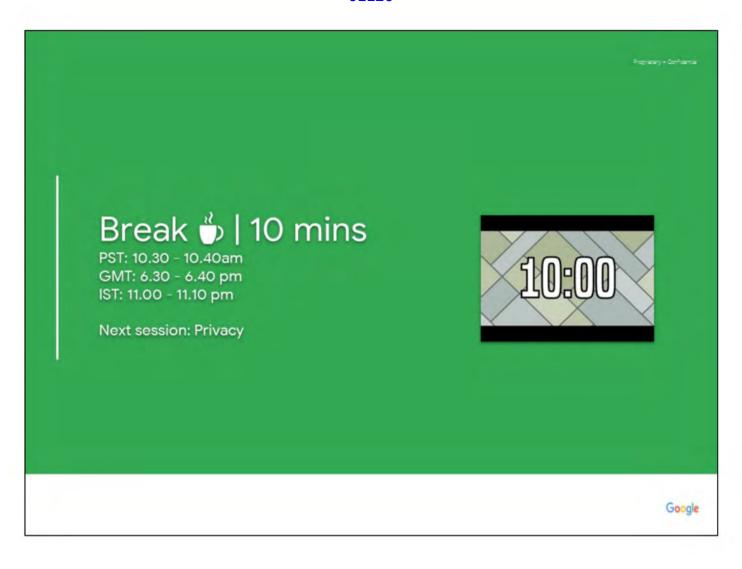
Speaker: Souvik

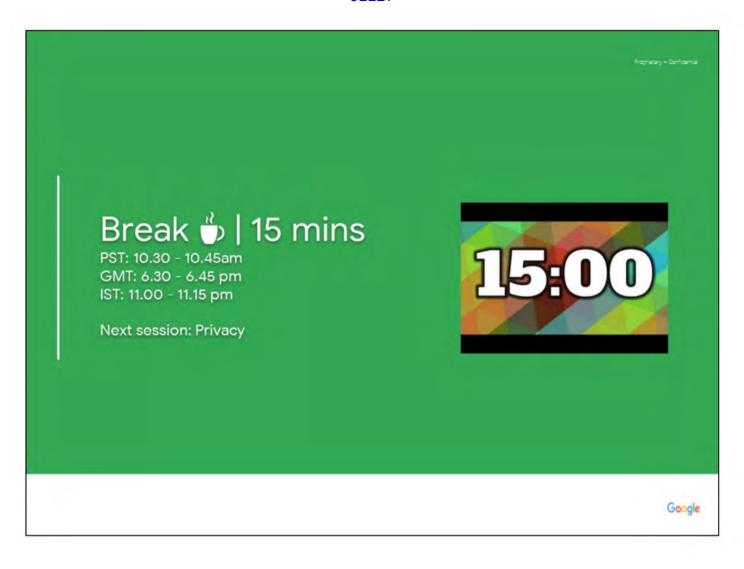


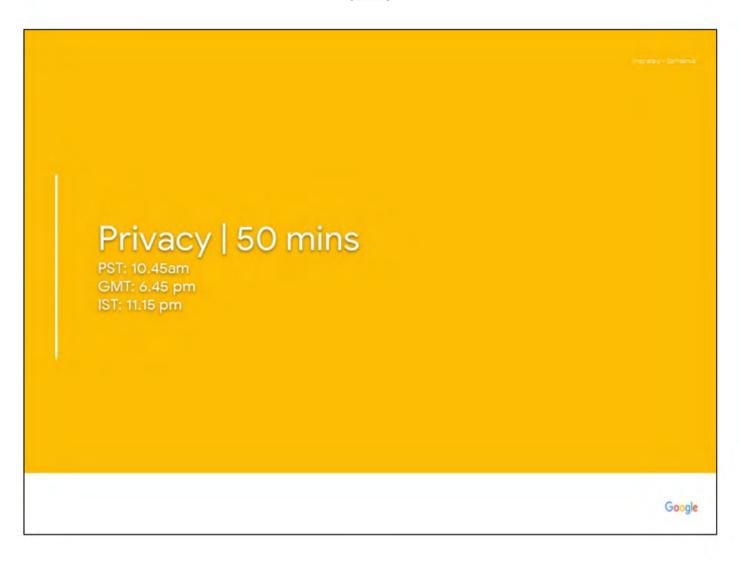
Speaker: Souvik

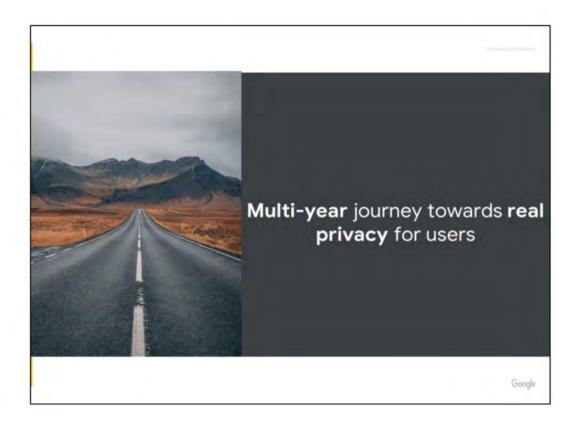


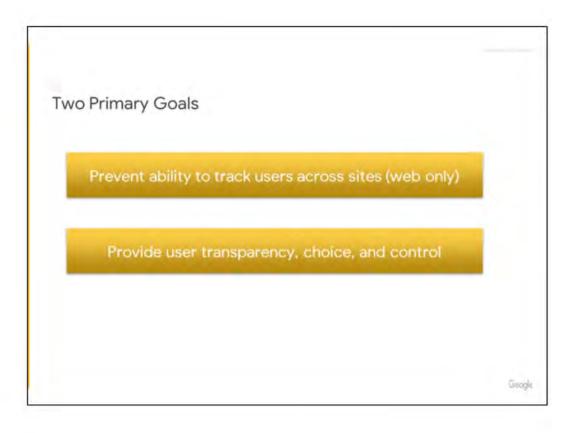
Speaker: Souvik

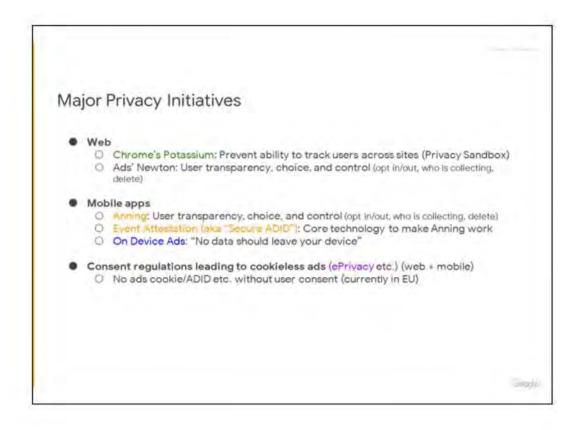


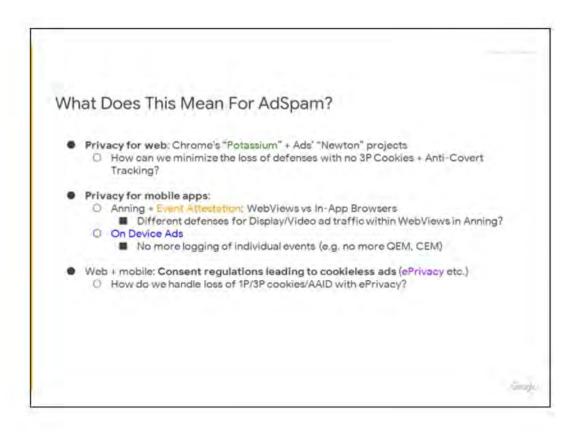


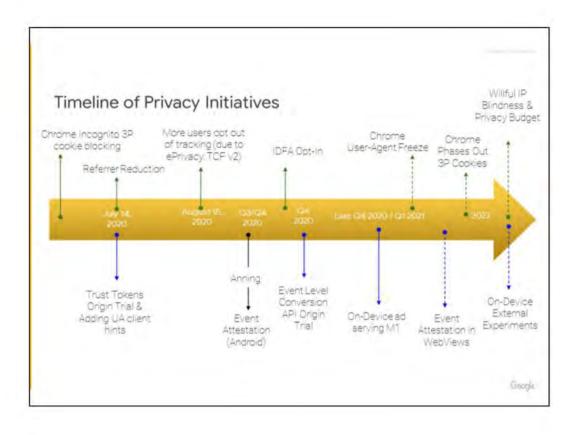


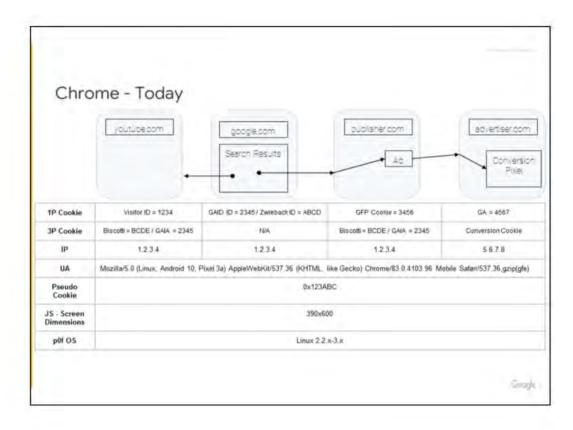


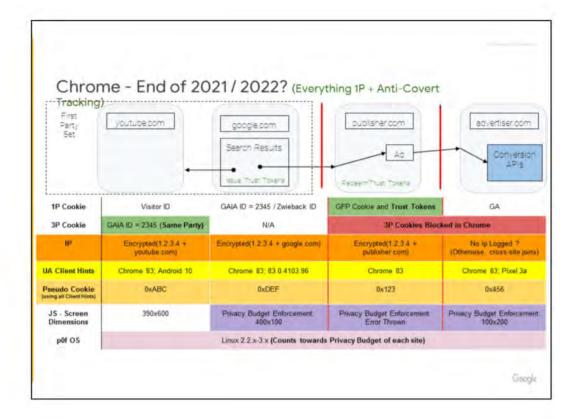












KEY TAKEAWAY: Can't track users cross-site (only within same "company")

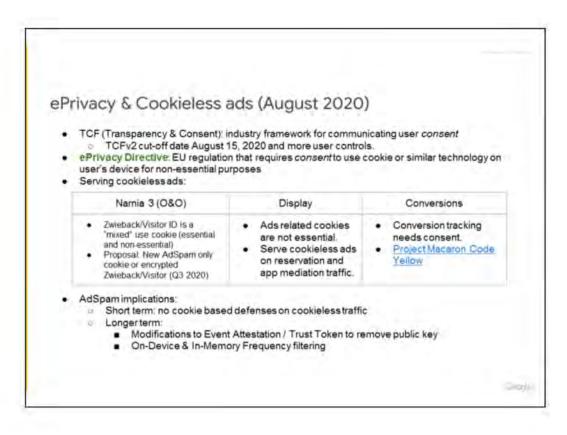
Research we need to explore?

- · How can we achieve cross-site based filters (e.g. co-click) with help from Chrome?
 - Chrome's proposed Aggregated Reporting API
 - E FLoCIDs?
 - Bloom filters in Chrome with Differential Privacy?
 - Crypto (Secure Multi-party Computation) + Cloud ML?
- Anti-abuse teams want IPs, but Chrome wants us to move away from IPs.
 - We're always asked if we can rely less on fingerprinting and more on Trust Tokens
- Can we build defenses only on 1P information with privacy budget enforcement?
- · How well will CG (Q3) and Conversion Spam work with Differential Privacy?
- Optimal 1P Trust Token Issuance logic and developing 3rd party issuers (e.g. whiteops tokens)

Smooth

- How much entropy does AdSpam need w.r.t a privacy budget?
- Effectiveness of Albus and third party IVT detection within Chrome Privacy Sandbox?

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EventAttestation and WebViews (Q4 2020 -> 2021)

Issues with Hybrid apps

- WebViews have their own cookie jars and separate from AAID/IDFA.
 - O AdSpam developed Biski to address this
- User Privacy and Transparency controls?
- · Ambiguous if dealing with an 'App' or 'Browser'

With Anning - App developers to choose if they are more 'App' or a 'Browser':

- . If 'App', then WebView can receive EventAttestation
 - Secure AAID + Basic DroidGuard attestation + Confirmed WebView!
- If 'Browser', then (long term) WebView removes 3P cookies and should use Chrome's Privacy Sandbox APIs

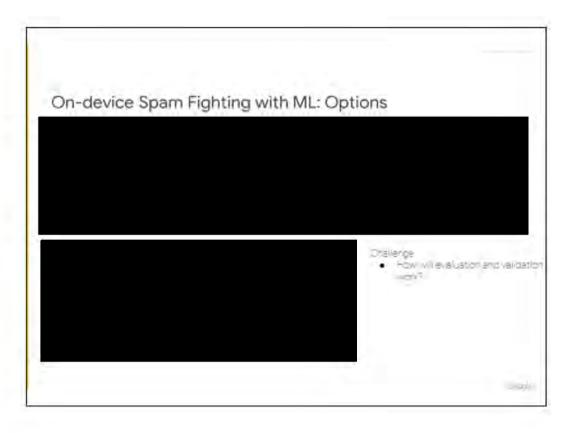
Open questions:

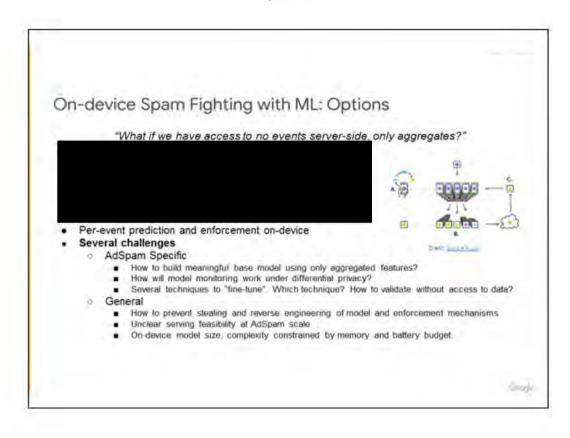
- · GDA fragmentation? GDA web and GDA app?
- Is AGSA or Facebook app more 'app' or 'browser'?

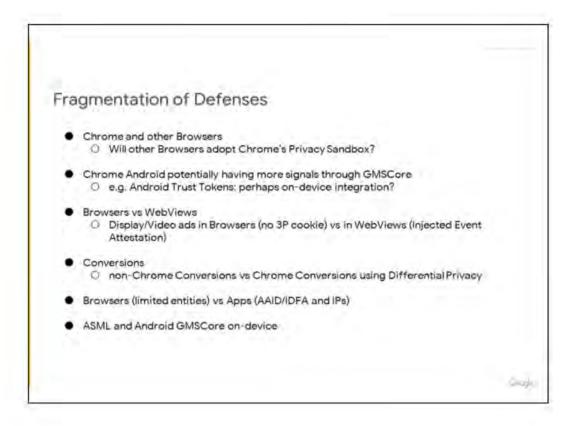
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On-Device Ads (Project Leibniz) and AdSpam

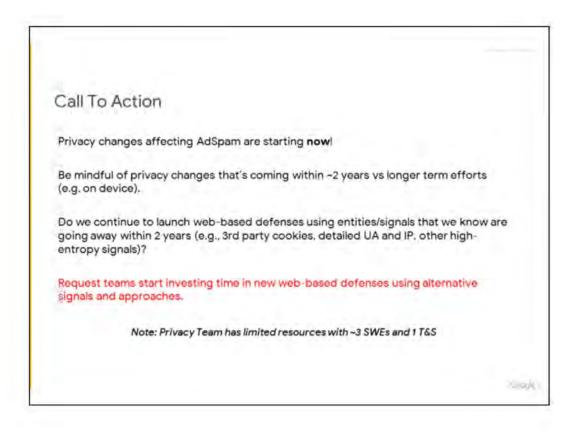
- . M1 milestone AdMob/DRX app inventory, GDA interstitial + DV3 video demand
- · Opportunities for new personalization signals, but many challenges:
 - No more event level logging (QueryEventMessage, ClickEventMessage)
 - How will past spam, recoveries, credits work in this new paradigm?
 - Pre-bid and post-serve filtration?
 - No more GAIA/AAID/Biscotti ⇒ Cookie Frequency defenses move "on device"
 - Train pModels and combiners on device
 - Graph building (LGP or co-click) on device?
 - New threats:
 - · Compromised devices stealing the models or tampering with the weights
 - Access user/publisher/advertiser data
 - Reverse engineer on-device auction

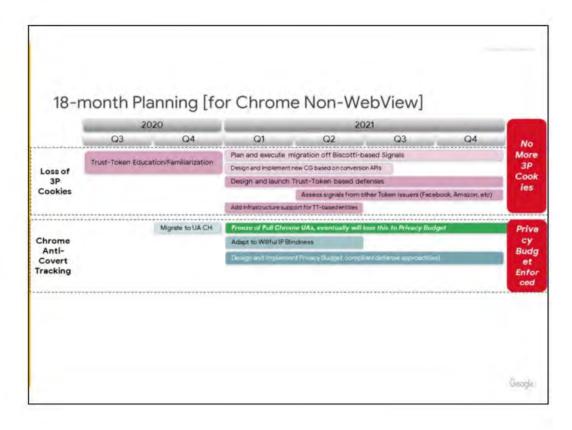


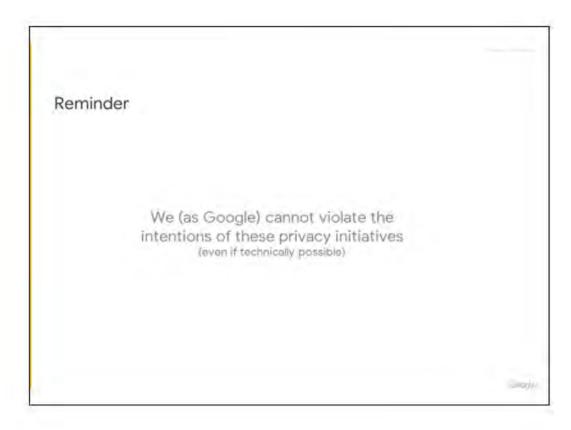


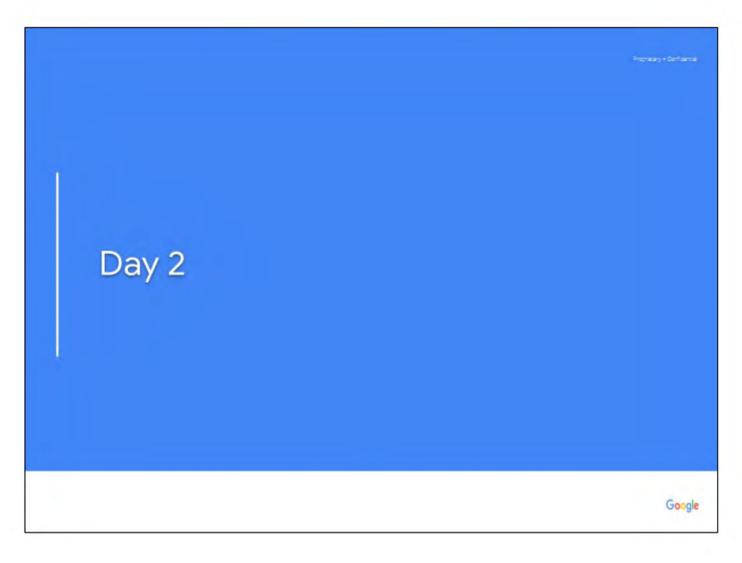


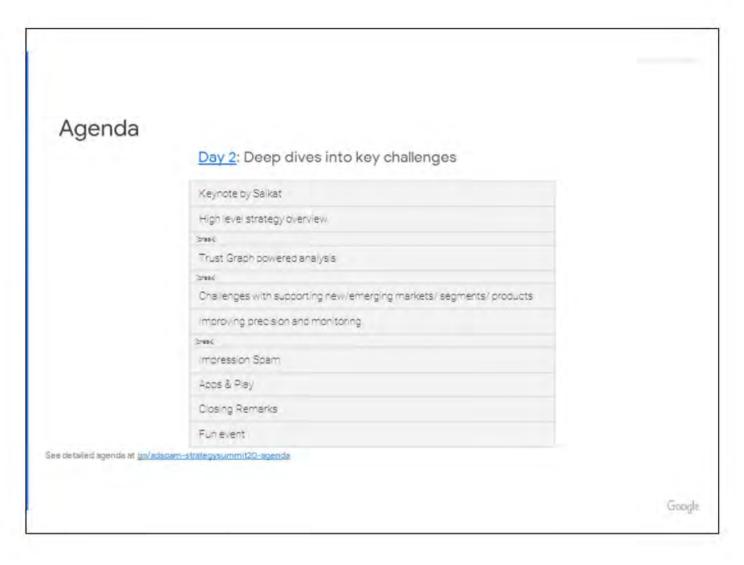
Necessary "remedies", but leads to more complexity?

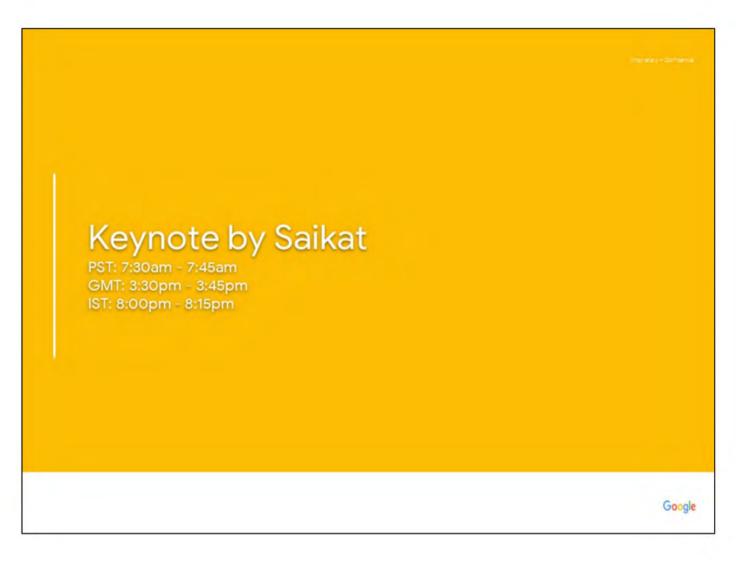


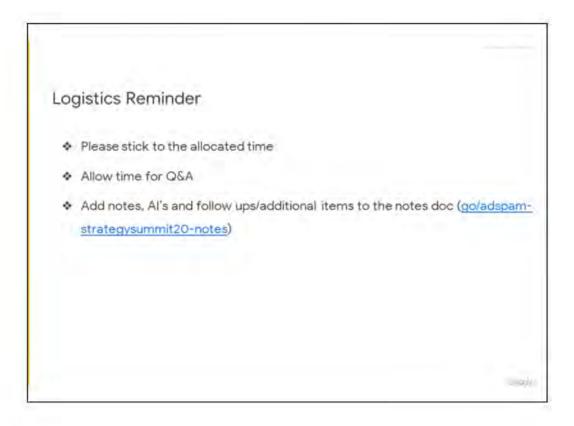










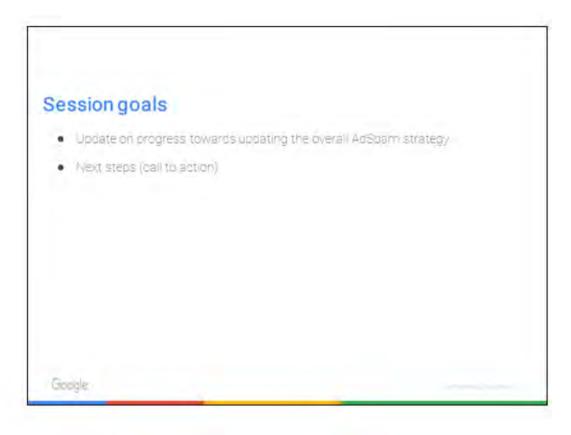


Misha - 40 sec



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ld	Date	Text
1	06/24/2020 04:49:32	+andresf@google.com +subir@google.com +aruna@google.com Added the strategy slideswill check early Wed morning if you have suggestions for improvements.



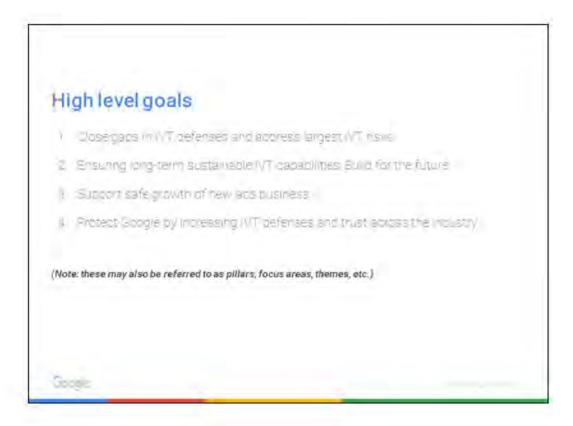


New platform/infra allows us to take it to the next level - what innovations can we build on top of our infra?

We are developing new and promising approaches - clustering, risk modeling, organic labeling, etc.

We are getting much better at leveraging data across Google Industry collaboration, standards, and hardening the ecosystem is gaining momentum I think we are ready for take-off to new levels of IVT defenses.





- 1) Close gaps in IVT defenses and address largest IVT risks Minimize IVT risk by addressing areas with weak defenses across Google's ads products, and address the largest IVT risks.
- 2) Ensuring long-term sustainable IVT capabilities: Build for the future Ensure that AdSpam is able to effectively protect Google's ads business in the future: win the arms race with bad actors, adapt to ongoing shifts in privacy approaches and other ecosystem changes, and evolve in tandem with Google's ads products.
- 3) Support safe growth of new ads business Support the sustainable growth of new business opportunities like new ad products, new formats, new environments, new deals, etc. across all of Google's ad product portfolio.
- 4) Protect Google by increasing IVT defenses and trust across the industry In order to effectively fight and prevent IVT and ad fraud within Google, we need to increase IVT defenses and trust across the industry at large to minimize overall systemic risk.

1) Close gaps in IVT defenses and address largest IVT risks Description: Minimize IVT risk by addressing areas with weak defenses across Google's ads products, and address the largest IVT risks. Challenges: Large number of surfaces to defend (products, formats, devices, event types, logs, etc.) Adversarial nature means we can't launch in a "set it and forget it" mode Sophisticated fraud is attractive for some companies and cyber criminals They are highly skilled and can mount sophisticated and scalable IVT operations (attacks)

Goode

Ensure long-term sustainable IVT capabilities: Build for the future

Description: Ensure that AdSpam is able to effectively protect Google's ads business in the future; win the arms race with bad actors, adapt to ongoing shifts in privacy approaches and other ecosystem changes, and evolve in tandem with Google's ads products.

Challenges: Developing a deeper understanding, more comprehensive knowledge, and better methods, tools, and techniques to

- · scale with Google's evolving ads products
- · adapt to dynamic and increasingly sophisticated bad actors
- maintain defenses in the new privacy-first online environment.

Google

3) Support safe growth of new ads business

Description: Support the sustainable growth of new business opportunities like new ad products, new formats, new environments, new deals, etc. across all of Google's ad product portfolio.

Challenges:

- · Providing IVT defenses for new products and deals that may not "fit the mold"
 - new interaction models
 - o not using "standard" ads backends (e.g., logs)
- . Supporting custom deals while maintaining economy of scale and avoiding one-off solutions
- · Achieving defensibility in environments that lack signal collection

Goode

Protect Google by increasing IVT defenses and trust across the industry

Description: In order to effectively fight and prevent IVT and ad fraud within Google, we need to increase IVT defenses and trust across the industry at large to minimize overall systemic risk.

Challenges

- · Sharing information without
 - leaking privacy sensitive data
 - giving the secrets to "bad guys"
- Hard to motivate an industry mostly focused on short-term revenue to invest for the long-term sustainability
- Lack of ground truth/effective advertising ROI metrics makes it hard to justify investments
- . Monetary incentives not always aligned with sustained and effective IVT defenses

Googe

Topics to consider for L2 strategic intents

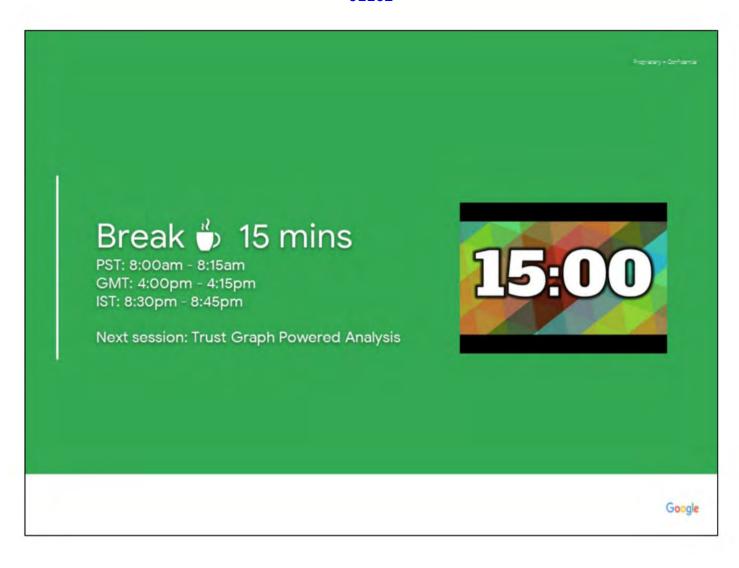
Some ideas/food for thought:

- · Not relying on 3rd party cookies for AdSparn defenses
- "Connect the dots" leveraging data from across Google (Trust Graph etc).
- · Impression defenses on par with click defenses
- Know your users and partners (entities, pubs, supply partners, sites, apps, etc.)
- · SIVT level defenses for all DCLK products
- . Productivity/time from attack to launch
- Use organic labeling across all areas
- 95% of all IVT from cases covered by major press outlets have been filtered by Google

Google

A.F





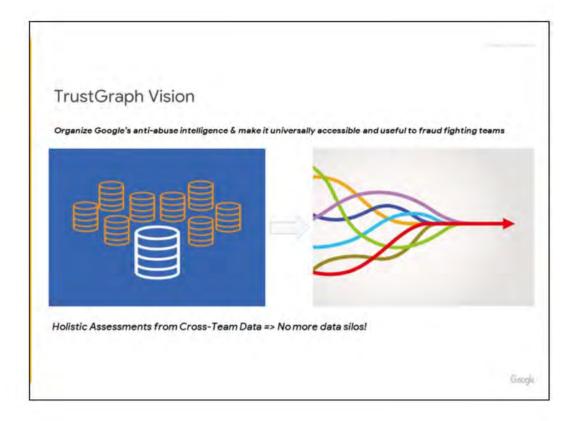


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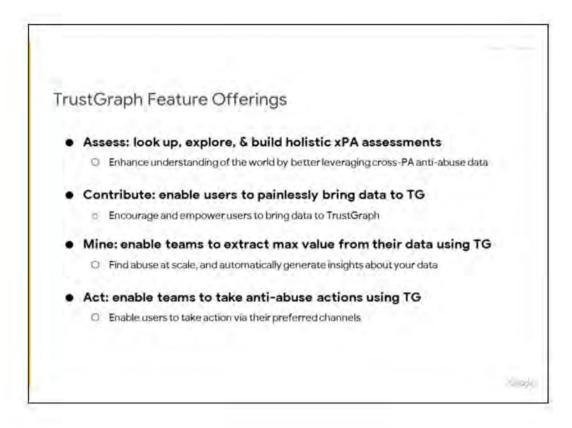
Building for the next generation of AdSpam impact Thesis: as our ads products continue to grow in size and complexity, and as bad actors continue to innovate, the key to our success will be our ability to scale There are many components to scaling (including automation), but we will always be dependent on human insights to understand the problem space Building tools that enable our analysts and engineers to achieve maximal impact will be a critical part of AdSpam's success TrustGraph, and apps using TG data (eg. TG Insights, Telescope, and SmartLeads), will be key drivers of innovation in detection and our ability to scale

Speaker: Zack

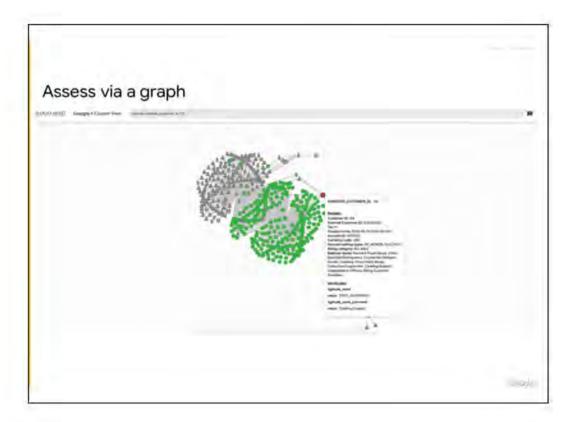
- a) educate (feedback I keep hearing is folks dont know the vision/plan)
- b) build enthusiasm (some selling on the future potential but not overselling)
- c) feedback / alignment



Speaker: Zack



Speaker: Zack



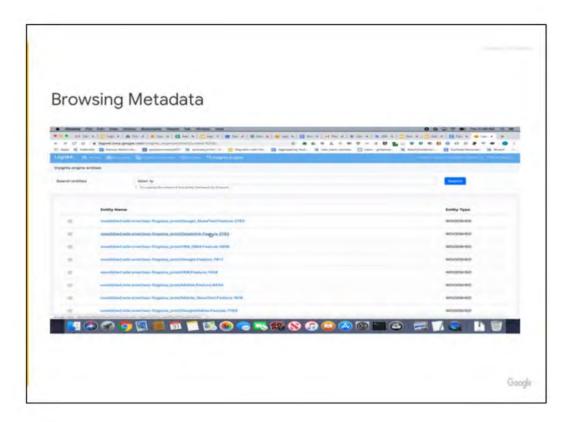
Talking points:

analysts can browse data using a combination of graphs and tables mention that we have graph extraction (aka graph query language 0.5) as input first version of this will be Smartmeter would like to get feedback on the possibility of integrating this with other investigation tools

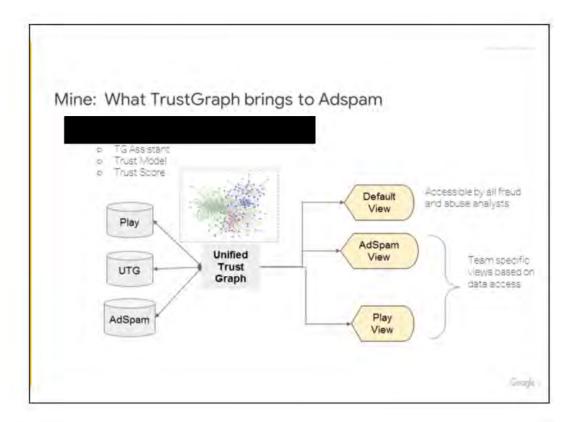
Case 1:23-cv-00108-LMB-JFA Document 1242-2 Filed 08/24/24 Page 126 of 181 PageID# 91168

ld	Date	Text
1	06/22/2020 21:14:25	@xinzhao@google.com Please take a look at this slide and the next one. I plan to verbally say that these 2 UI would be combined at some point in the future in Smartmeter. Does this sound good to you? @zacharyff@google.com for a FYI Reassigned to Xin Zhao
1	06/22/2020 21:14:25	SG. This is indeed our plan. The graph help visualize the most relevant clusters/nodes, while tables provide detailed info and highlights from users' interpretation on signals.





Might skip this if we don't have time



Unified Trust Graph -> Trust Model -> Trust Score

Recent Wins: (Q1/Q2)	
Within Adspam: (Q2] User Trust Graph (\$35M ARR) (Q2] Mobile Model Disruptive Ads v3 (\$8.1M ARR) (Q2] AdspamRisk - AdMob Unified Model (\$100M ARR) (Q1] AdspamRisk - Online Graph Mining (\$11M ARR) (Q1] AdspamRisk - Admob Risk Propagation Model (\$12M ARR)	
Outside of Adspam: [Q1] Al^2 - Offline Graph Mining for UBP (\$40M ARR) [Q1] Android App Security Eng - 12k developers caught annually	
	Sing

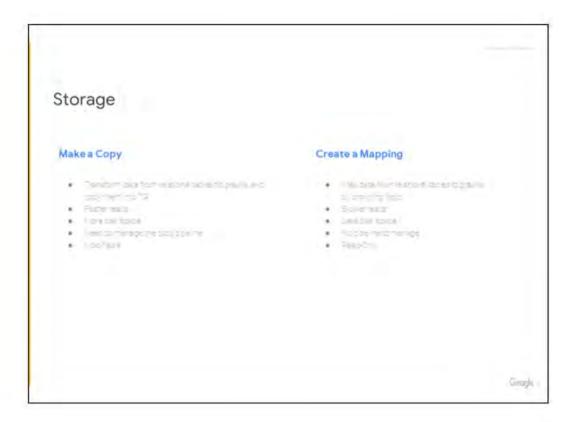
There are some launches here that we could include.

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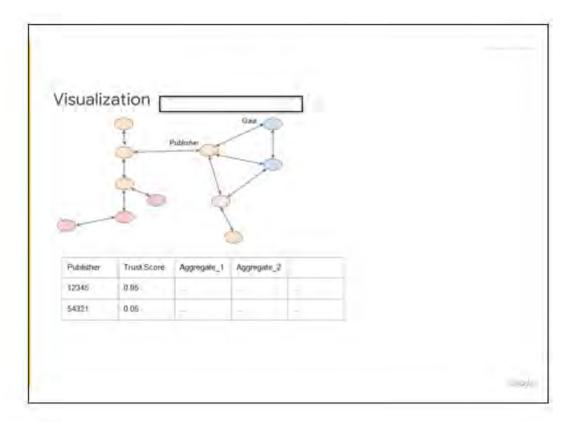
ld	Date	Text
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3	06/22/2020 21:17:47	Just added ones from here: https://docs.google.com/document/d/1AN7Ht8j6rwtGVUYwZe0la2Hl8fCbsSzF20NWHdcqs2Y/e dit#
1	06/22/2020 21:26:21	I am unable to edit but we should add these launches too - https://docs.google.com/presentation/d/1z7iyGGJEL8Kf9Rb1lly7VwTbgUH1OH568SlwM0z6BTd/edit#slide=id.g7e4601850f_1_0
1	06/22/2020 23:34:41	+hsiaosu@google.com Do you have any material on early wins for UTG and AdSpam Risk we can highlight here?
4	06/22/2020 23:34:41	I filled out a few more from here: go/tg-impact&engagement-tracker



Simplify this slide, stress that we'll make privacy easier.

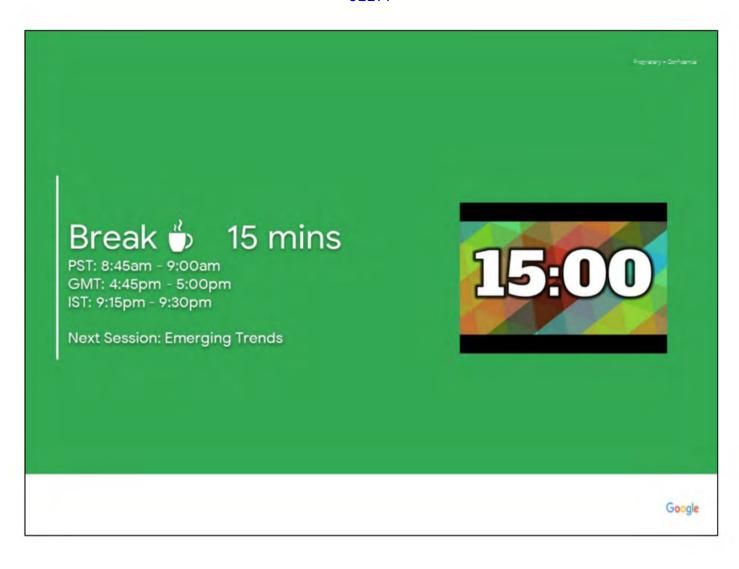


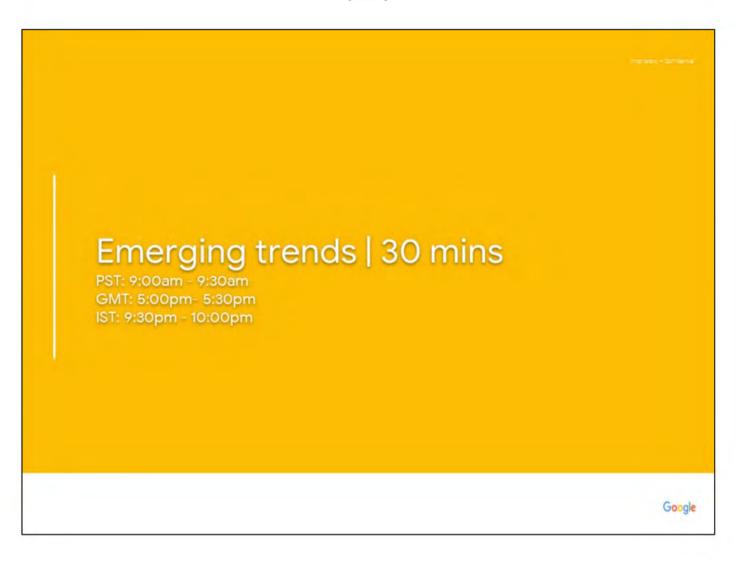
Skip this



Talking points:

analysts can browse data using a combination of graphs and tables mention that we have graph extraction (aka graph query language 0.5) as input first version of this will be Smartmeter would like to get feedback on the possibility of integrating this with other investigation tools





HIGHLY CONFIDENTIAL GOOG-DOJ-AT-00554839



The goal of this session is to seed a conversation about the big picture trends and challenges facing AdSpam as we go about our 2021 planning.

This isn't a TED talk, I don't have a crystal ball, but hopefully this will start a useful discussion and help us frame our annual strategies in a way to address some of these challenges.

AdSpam operates in a complex and dynamic space The Digital Ads Ecosystem is constantly growing and evolving Google is itself a large, complex organization with a wide array of products both new and established needing AdSpam support. AdSpam has been relatively successful in standardizing our policies and requirements to enable us to scale across Google's ads business and integrate most new products. However, there are an increasing number of new products and requests that don't fit neatly into our standardized solution, requiring custom work and constant realignment. The main drivers of complexity appear to be accelerating. What else can we do to get ahead of the problem?

AdSpam operates in a really complex space. Externally, the digital ads ecosystem is growing, evolving, and maturing - reaching new forms of media.

Internally, Google's variety of businesses, infrastructure, and organizational structure is extremely complex in its own right.

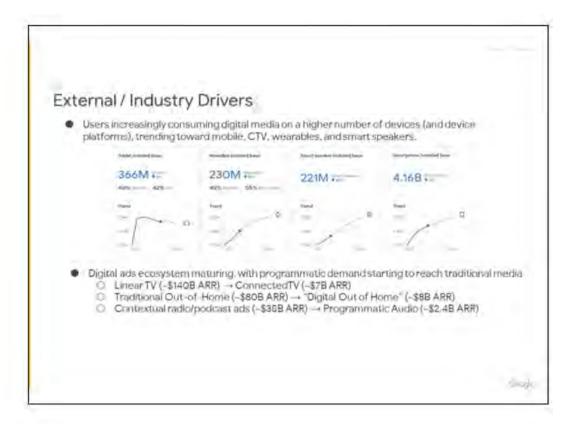
We've developed ways to help us navigate complexity (like alignment), and address it more structurally through standardizing our integration requirements, and innovating in our analysis methodologies and infrastructure (eg, ASML, TrustGraph, Organic Labeling).

This has helped us be relatively successful in both supporting new product requirements and feature requests, and scaling our defenses across Google's wide array of businesses, as part of our "standard solution"

The emerging trends that are driving the complexity we deal with on a daily basis, originating both internally and externally to Google, are pointing to an expansion in variety and diversity of online ad experiences for users and platforms where they happen.

As a result, we're increasingly seeing requests fall outside of these standard processes and solutions, requiring custom work and constant alignment.

As we go through strategic planning, how can we get ahead of these trends? Are there any asymmetric bets we can invest in in 2021?

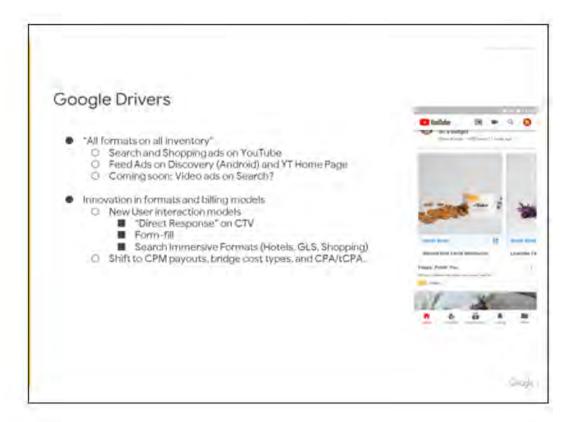


Starting with external trends:

The ads ecosystem follows user behavior. Increasingly, users are engaging with ad supported content across a higher number and wider variety of devices. We've all heard about the shift from desktop to mobile, and now we're seeing the beginnings of a shift to wearables, smart speakers, and connected TV devices. New devices, ad formats, attack vectors, signals and collection mechanisms, all require additional attention from AdSpam.

The second trend to call out here is similar - as the digital ads ecosystem matures, we're starting to see a shift in "traditional" ad spend moving to digital, and from digital to programmatic. While CTV, DOOH, and Audio are all multi-billion-dollar markets already, look at how much is still spent on their traditional siblings -- over \$250B!

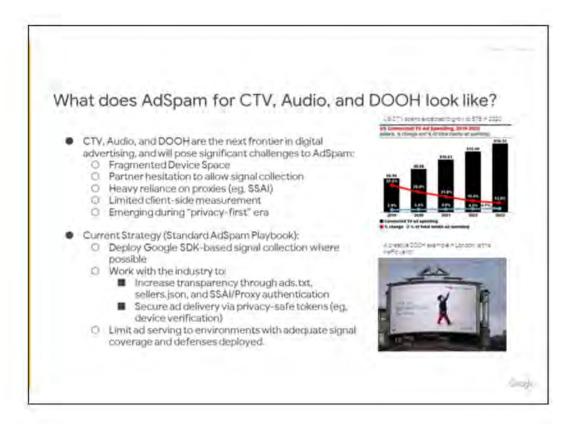
Not all of this will move to digital, and what does isn't going to move all at once, but I think this does at least hint that we'll continue to see continued growth in these new areas for the years to come.



Within Google, we're increasingly seeing an effort to consolidate ad format and inventory offerings, to allow advertisers to run the same ad in more places. For example, if you look at recent developments in the YouTube app, you'll notice AFS ads, Shopping ads, and Feed ads have been incorporated into the Home and Search pages.

At the same, innovation in formats and billing models are challenging some of AdSpam's assumptions around expected user interactions, metrics, and even logs and event-hierarchies.

For example, in immersive formats on Search such as Shopping, Local Services, or Maps, we often log multiple clicks for each ad - the first is to open the immersive, the second is the ad click. Enhanced Conversions have found that their requirements can't be met with the AdEvents logs.



By way of example: CTV, Audio, and DOOH are the "next big thing", and incorporate a lot of these trends.
[DEFINE THE TERMS]

We're the furthest along in our defense of CTV, and so far, we've tried to apply the standard AdSpam playbook.

As we expand down the long-tail of CTV devices, and into smart speakers and billboards, do we need a different approach? How does the definition of IVT change for these formats?

Recent shifts if Mobile app advertising and related abuse vectors are also rapidly changing, and challenging us in unique ways - I believe Zack is going to cover some of these in a future session.

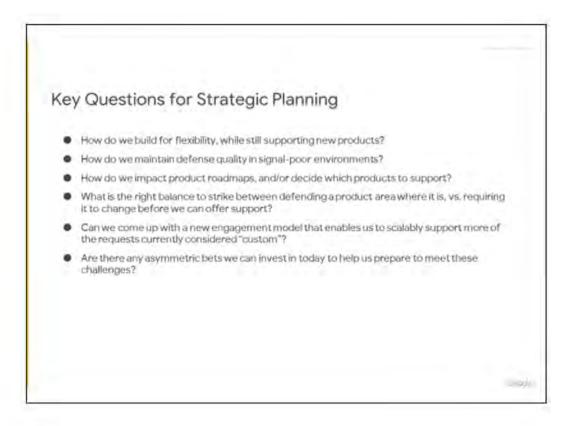


So how do these trends affect AdSpam?

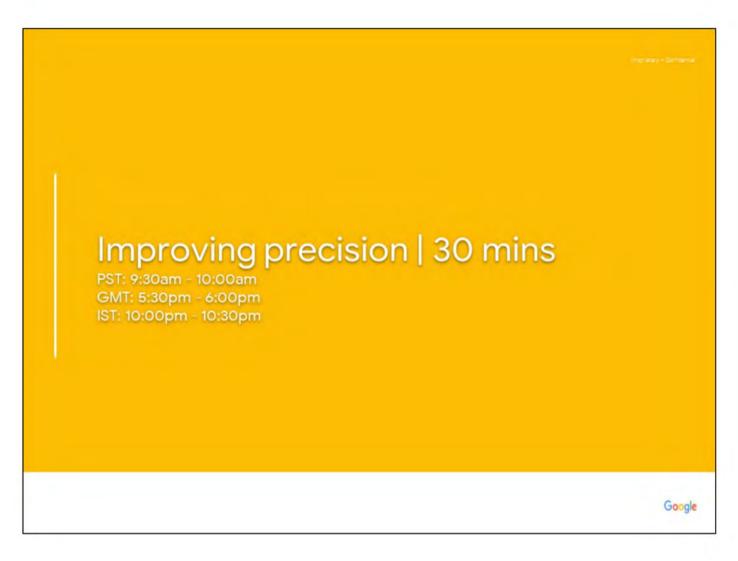
These trends are pointing to two new business requirements that we'll need to find a way to support.

AdSpam Challenges These new requirements will pose some significant challenges for AdSpam: Signal Collection: As the number and variety of device platforms and implementations needed to support the ads business expands, it will be difficult to ensure adequate and consistent signal collection. Non-Standard Implementations: As more products require custom work from AdSpam, it will increasingly be a challenge to scale and maintain our defenses across all of Google's businesses. Organizational Alignment: As formats, signal collection mechanisms, and device platforms shift, does our organizational structure and vertical/horizontal team structure set us up for success? Elevated Operational Costs: Any gaps or shortcomings in our approach to defending new products increases the operational burden on our TSS teams.

And becoming flexible enough to support those new requirements won't be easy.

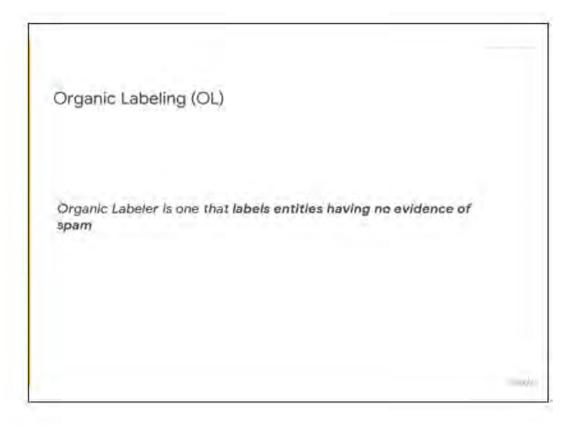


So as we go through this strategic planning summit and related exercises, I think there are a few key questions that I hope we can keep in the back of our minds.

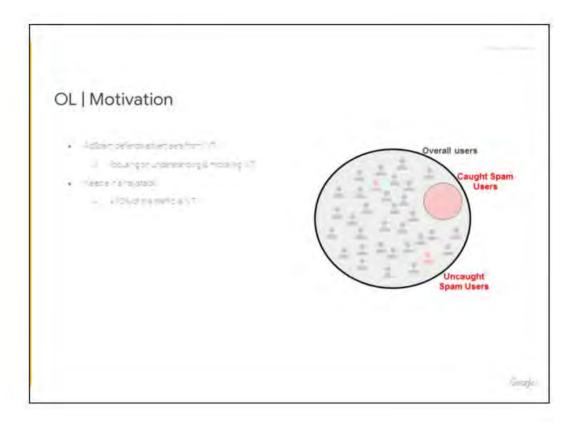


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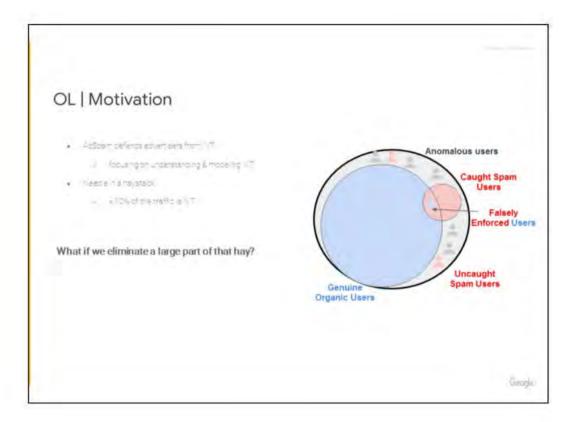
ld	Date	Text	
1	06/16/2020 22:03:35	@spacemanspiff@google.com @atali@google.com	
1	06/16/2020 22:03:35	@sulabha@google.com I think you had a couple slides to share too	



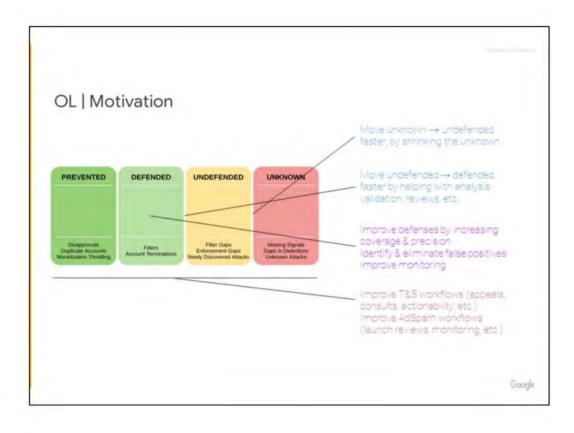
Slides heavily stolen from a bunch of different slide decks by rahulmah@.

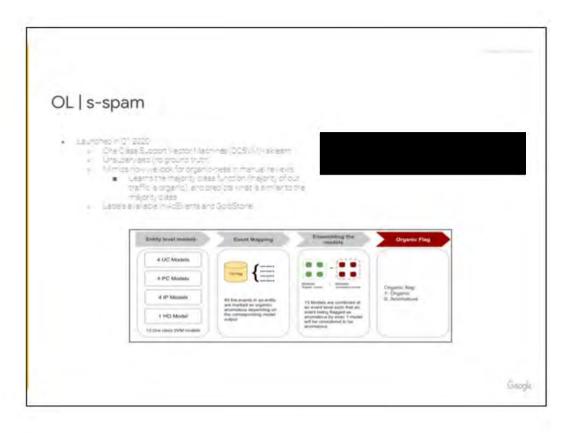


Uncaught spam << 0.5%.



Uncaught spam << 0.5%.



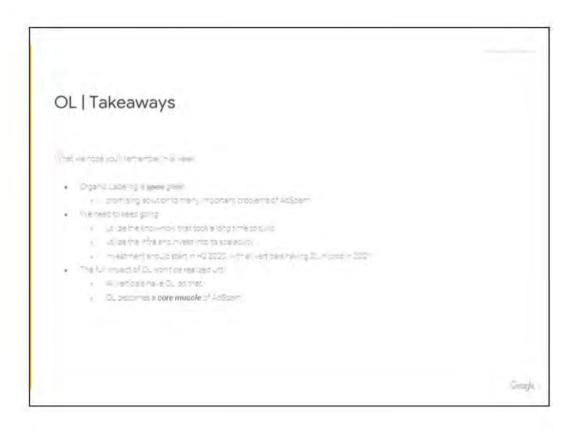


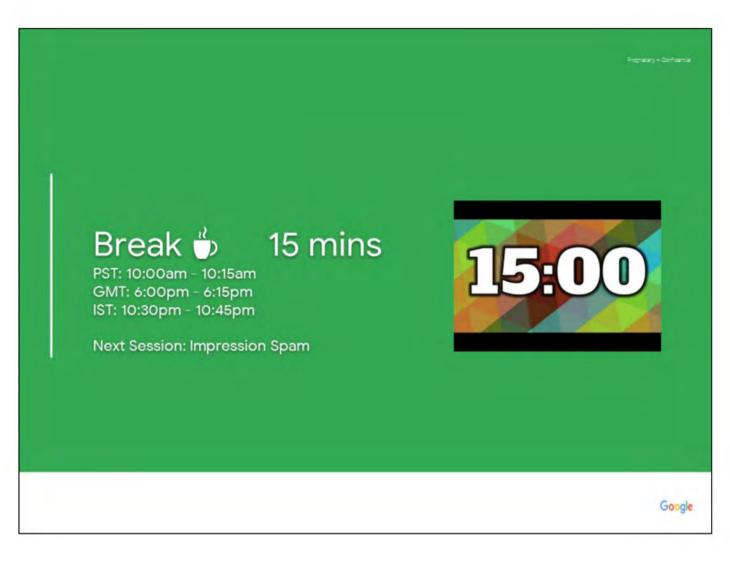




rahulmah: As per OL insights we know that at least 30-40% FPs are in form of collateral damage and turn downs are not the complete solution? We expect this to be the case across verticals as well.

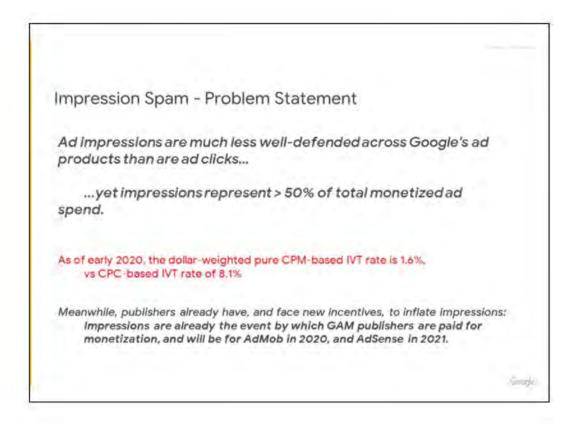


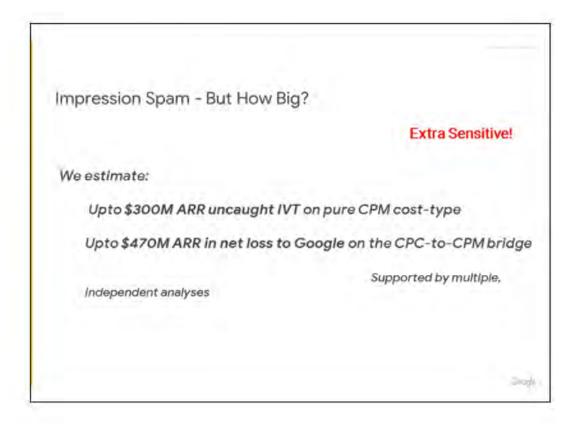






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Impression Spam - Vision and Goals

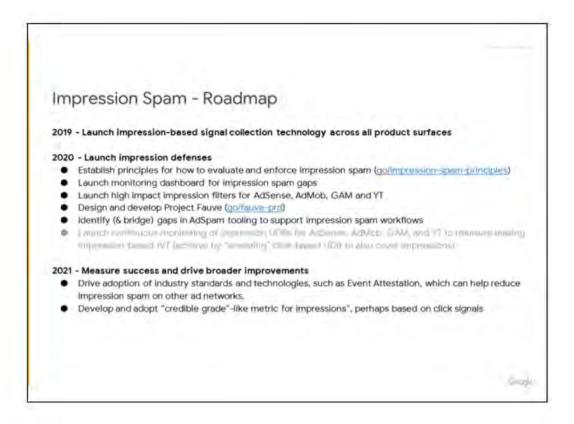
Vision: IVT on ad impression is as equally well defended as IVT on ad clicks.

Goals, in order of priority:

1) We do not charge advertisers for invalid impressions, wasting spend and eroding ROL.

2) We do not pay publishers for invalid impressions, incentivizing more fraud and abuse.

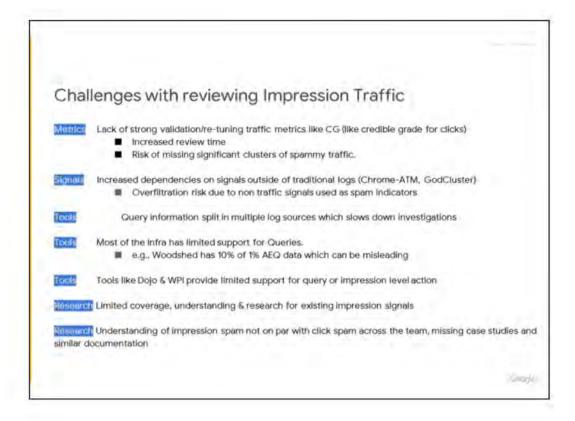
3) We protect both advertisers from underfiltration and publishers from overfiltration.



Speaker: Arun



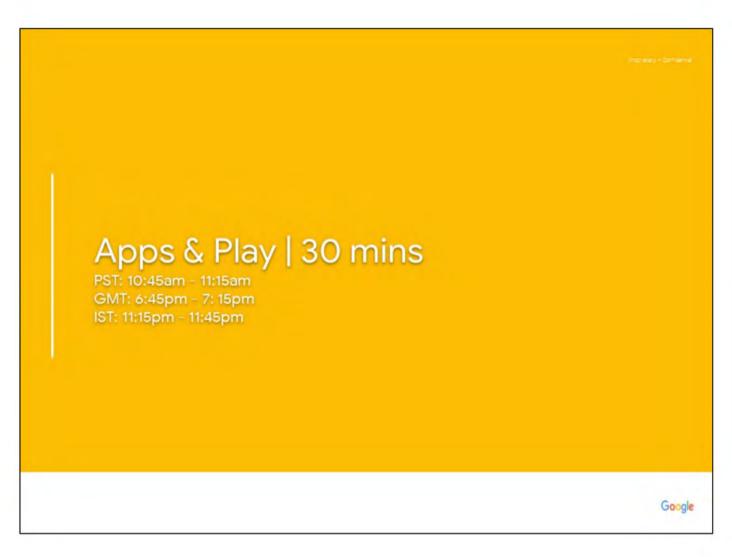
Speaker: Arun?



Speaker: Prachi



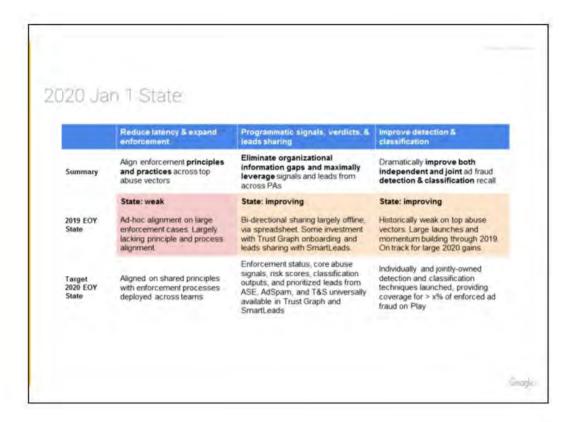
m	pression Spam Solutions - Les Fauves!
0	While we aim to launch impression-event classification, there may be limits Transfer learning, imputation, entity labeling - all will help significantly Impression metrics will also help BUT there are probably limits that will prevent complete parity with clicks
0	But we can also use auction levers to a) better defend and b) gain information © Eg. Project Fisher prevented conv spam, but not by better marking conversion spa
	Proposed solution - Project Fauve (what's in a <u>name</u> anyway?) Develop risk models that identify publishers likely to drive impression spam Apply mechanism to shift demand pre-auction from CPM to CPC Metrics, models, and dashboards to interpret observed changes post-treatment
	R: instead of better classifying invalid impression events, lets classify risky publishe require them to generate clicks in order to generate revenue
go/f	auve-pro



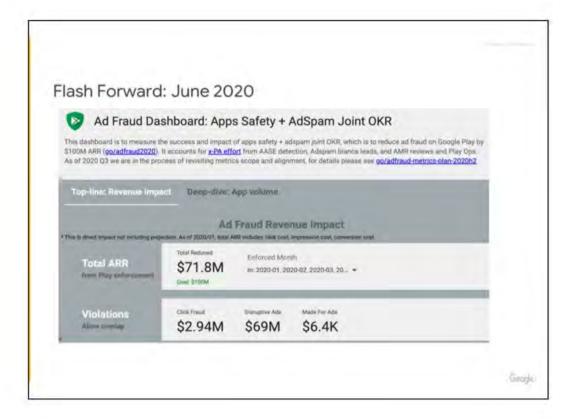
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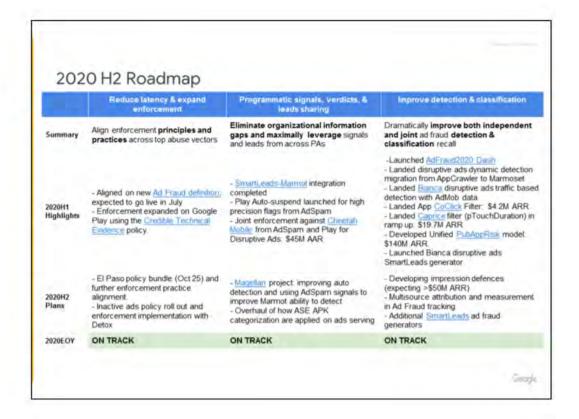






ASE+	Reduce latency & expand	2020 AdFraud Road Programmatic signals, verdicts, &	Improve detection & classification
Key Projects	Launch joint-ad fraud enforcement crinciples Shared 78.5 enforcement processes Launch automated Narmot crino social atop SmartLeads	Oncoard too signal sharing use-cases onto Trust Graph Oncoard AcSpam, ASE and T&S applications and enforcement verdicts onto Trust Graph Laungh SmartLeads to enable.	Launch new signal collection technologies to improve detection Launch improved classifiers using new in-house and cross-PA signals and labels
	Launon AdSpam pre-bid filter using ASE APK blacklists On-device warnings for top abuse vectors	 Ad fraud fobused 3P rewards program to help generate more leads intelligence 	

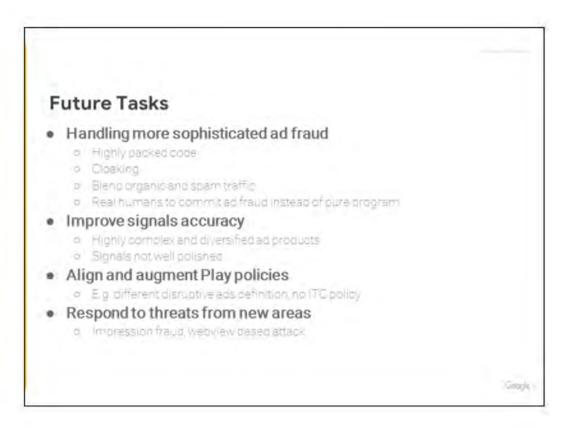


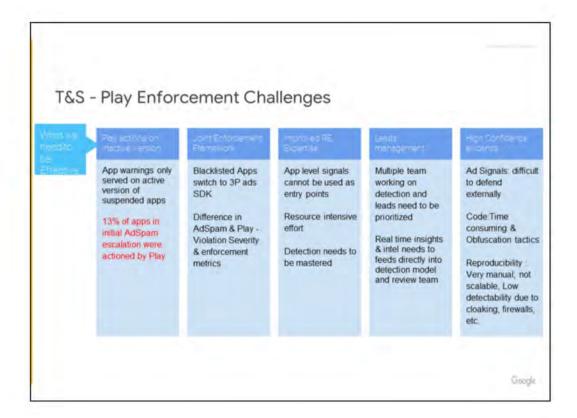




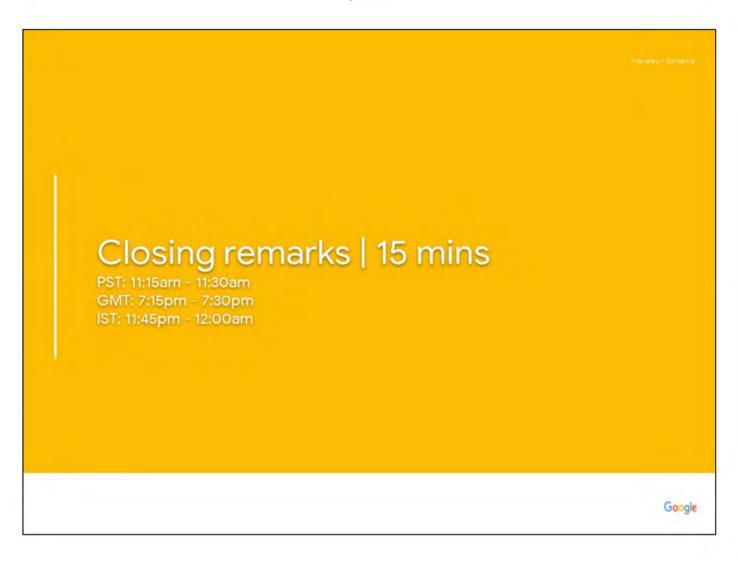
AdSpam, Play, Android Collaboration Leadgen engine: generate entity-level leads from our event-level detection SmartLeads: end-to-end support for leads sharing seases signal compilation, sharing result tracking, dashboard Magellan: an intelligent pipeline to run apps and detect ad fraud activities subseases trafficing to guide appautomation buse appautomation to save lead valuation bost Collect ad fraud evidence efficiently Bi-directional feedback loop buse AdSpam leads to help improve Playdetection buse Play detection feedback to improve AdSpam leaggen rules



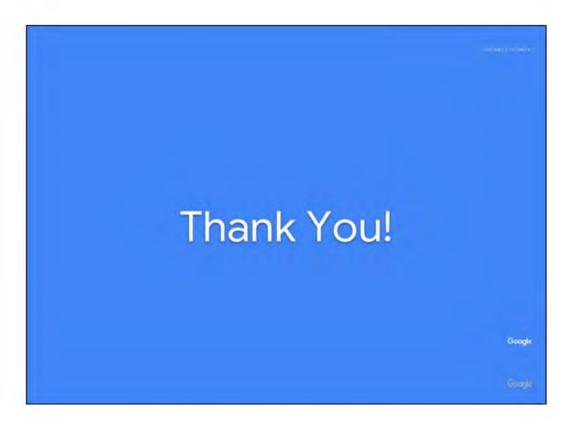




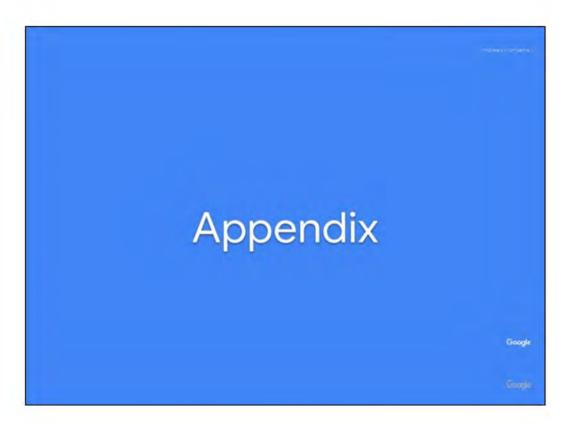
Speaker: Prachi



HIGHLY CONFIDENTIAL GOOG-DOJ-AT-00554882



Reminder to provide feedback



Reminder to provide feedback